

## Contents



## YIT Group in brief



## Business segments

## Building Services Northern Europe

- Service and maintenance of building systems and industrial processes
- Technical building systems installations
- Project deliveries to industry

Finland, Sweden, Norway, Denmark, Russia, Estonia, Latvia, Lithuania

Revenue: EUR 1,804 million
EBIT: EUR 89 million
Personnel: ~15,800

## Building Services Central Europe

- Service and maintenance of building systems and industrial processes
- Technical building systems installations
- Project deliveries to industry

Germany, Austria,
Poland, the Czech
Republic and Romania

Revenue: EUR 550 million
EBIT: EUR 16 million
Personnel: ~3,800

Construction Services Finland

- Residential development
- Business premises
- Infrastructure
- Building
construction

Finland

Revenue: EUR 1,102 million
EBIT: EUR 108 million
Personnel: ~3,200


International Construction Services

- Residential development
- Business premises
- Building construction

Russia, Estonia,
Latvia, Lithuania,
Czech Republic, Slovakia

Revenue: EUR 471
million
EBIT: EUR 35 million
Personnel: ~2,700

2010 figures, segment reporting ( $\mathrm{POC}=$ Percentage of completion)

## Business portfolio

## Performance of YIT business segments in 2010




## Highlights of Q2/2011 Interim Report



## Q2 highlights



## Profitable growth continues

- Revenue increased 24\%, EBIT increased $23 \%$ y-0-y (POC)
- Good profitability in Construction Segments
- Successful market attack in business premises in Finland
- Building Services in Germany developed strongly


## Good development in order backlog

- Order backlog strengthened
- Acceleration of start-ups in 2011 in both Construction Segments compared to 2010


## Favourable outlook intact

- YIT expects growth in revenue and clear growth in operating profit in 2011*
- Good profitability improvement potential
- Housing in Russia in Construction Services
- Germany in Building Services Central Europe
- Current underperformance in Building Services Northern Europe
- However, uncertainty of the general macroeconomic development has increased


## Key figures



## Building Services Northern Europe



## Strong actions to end margin slide



Operating profit (EUR million)
Change Q2/10-Q2/11: -25\%


All figures according to segment reporting (POC)
$\square$ Operating profit $\quad$ \% of revenue

EBIT in Q2/11 decreased by EUR 3.0 million due to reservation related to a single customer project.

Order backlog (EUR million)
Change Q2/10-Q2/11: 18\%


## Building Services Central Europe



Together we can do it.
YIF

## Business progressing as planned



Order backlog (EUR million)
Change Q2/10-Q2/11: 100\%


EBIT in Building Services Central Europe in Q2/11 includes EUR 5.0 million sales gain related to the divestment of Hungarian operations. EBIT-margin in Q2/11 excluding the sales gain would have been $3.7 \%$.

## Construction Services Finland



Ratinankaari
Tampere, Finland

## Good development: residential and business premises performing well



Operating profit (EUR million)
Change Q2/10-Q2/11: 24\%



All figures according to segment reporting (POC)
Operating profit $\quad$ \% of revenue

The operating profit of the segment includes EUR $-1,6$ million (4-6/2010: EUR - 0.6 million) of borrowing costs according to IAS 23. EBIT margin in Q2/11 excluding these costs would have been $10.4 \%$ (Q2/10: 9.8\%).

## International Construction Services



## Solid improvement in profitability, business volume increasing



Operating profit (EUR million)
Change Q2/10-Q2/11: 62\%


## Order backlog (EUR million)

 Change Q2/10-Q2/11: -5\%

All figures according to segment reporting (POC)
$\square$ Operating profit $\rightarrow$ \% of revenue
The operating profit of the segment includes EUR -0.8 million (4-6/2010: EUR -0,1 million) of borrowing costs according to IAS 23. EBIT margin in Q2/11 excluding these costs would have been $10.9 \%$ (Q2/10: 6.9\%).

## Financial position and key ratios



Together we can do it.

## Good financial position <br> Versatile financing sources, stable maturity structure



- Bond issue EUR 100 million in June for institutional and other investors
- 5 years
- Bond carries an annual fixed coupon of 4.750 per cent and had an issue price of 99.843 per cent, to give a yield of 4.786 per cent
- Cash as per end of June 2011 EUR 234 million, committed credit facilities EUR 224 million


## Stable maturity structure

## Maturity structure of the long-term debt 6/2011



## YIT's financial targets and growth strategy



Together we can do it

## YIT's strategic target levels

- Average annual growth in revenue $>10 \%$
- Return on investment $20 \%$
- Cash flow from operating activities after investments sufficient for dividend payout and debt reduction
- Equity ratio $35 \%$
- Dividend payout $40-60 \%$ of net profit for the period


## YIT strategy 2011-2013

- Revenue growth target $>10 \%$ per year
- Acquisitions and organic growth
- Business focus
- Building services: Service and maintenance
- Construction services: Residential production
- Geographical focus
- Building services
- Nordic countries \& Central Europe
- Potential expansion to Great Britain, Netherlands, Belgium
- Construction services
- Finland, Russia, Baltic countries, Czech and Slovakia
- Potential expansion to Poland


Together we can do it

## Expanding geographical presence through acquisitions and joint ventures



## Growth drivers in Building Services

## Technical service and maintenance

Requirements for energy-efficiency

- Share of technology in buildings increases
- Efficiency targets
- Potential for outsourcings
- Tightening legislation
- Energy consumption continues growing
- Need for modernization and investments in energy sector
- Very fragmented market
- YIT aims to increase market share particularly in Central Europe
- Economics of scale for large players
- Wider service portfolio


## Building Services: Northern and Central Europe Growth potential in fragmented markets



## Good possibilities to increase service and maintenance in Central Europe

Service and maintenance revenue in Northern Europe

EUR 611 million in 1-6/2011
Change from 1-6/10: 4\%


## Service and maintenance revenue in Central Europe

EUR 94 million in 1-6/2011
Change from 1-6/10: 112\%

[^0]

## Growth drivers in CSF



- Migration
- Increasing population
- Smaller family-sizes
- Increasing rents
- Concentration to growth centres
- City centre development, area development
- Need for space vs. vacancy rates
- Modernisation needs, change of purpose
- Traffic-related projects
- Road and regional maintenance


## Growth drivers in ICS

Need for new apartments in Russia

- Low living space and quality of existing buildings
- Increasing share of middle class with improving purchasing power
- Increase in number of households, smaller familysizes
- Political support for housing development
- Developing mortgage market
- Living space and quality, demand for modern apartments
- Housing markets very fragmented in CEE - only a few bigger players in residential construction
- Western investments
- Need for retail space
- A-class office space


## Construction Services

## Fundamental need for housing

## YIT housing start-ups

1-12/2010


Finland 3,092

Baltic countries, the Czech Republic, Slovakia: 482

1-12/2009
Russia
672


## Housing markets in YIT countries

Finland, Czech Republic, Slovakia and Poland: start-ups estimate 2010

- Baltic countries: completions 2010
- Russia: completions 2009


Source: Euroconstruct December 2010, RT April 2011
Together we can do it

## YIT in Russia: A significant foreign housing developer

## Residential development

- Operations in St. Petersburg, Moscow Oblast, Moscow, Kazan, Yekaterinburg, Rostov-on-Don
- Development projects on own plots: Multi-storey buildings, townhouses and single-family houses
- Varying levels of finishing
- Maintenance and services to residential buildings

Commercial real estate development

- Office and retail premises, logistics, shopping centres
- Own development projects on own plots


## Building Services

- Operations in St. Petersburg and Moscow
- Projects and maintenance mainly for western clients


## In 2010 Russia accounted for:

- $14 \%$ of YIT Group revenue
- $33 \%$ of Group invested capital
- $9 \%$ of Group personnel



## YIT's competitive edges in the Russian housing market



- Experience in the target market, solid knowledge of local legislation and municipal procedures
- 50 years' experience in operating in the Russian market
- Local management
- Efficiency in design
- Versatile housing offering in good locations
- Customer orientation and tailoring the offering to the customers' needs
- Vast service portfolio: own residential sales personnel, cooperation with local banks, maintenance
- Agility and adjusting the offering to respond to changing consumer needs, several levels of finishing
- Reputation as the most reliable developer
- YIT has completed and will complete all the housing projects started according to promised schedule and content


## Capital invested in plot reserves

## at the end of June 2011

Finland

6/10: EUR 6/11: EUR 289 million 293 million

Floor area, $\mathrm{m}^{2}$


## Russia <br> 6/10: EUR 6/11: EUR 218 million 288 million



The Baltic countries, Slovakia and the Czech Republic
$\begin{array}{ll}\text { 6/10: EUR } & 6 / 11: \text { EUR } \\ 76 \text { million } & 83 \text { million }\end{array}$
Floor area, $\mathrm{m}^{2}$


[^1]32

## Potential for profitability improvement

- Actions to get BS Northern Europe back to track
- Increasing share of service and maintenance
- Acquired companies' profitability below group level
- Business portfolio development
- Non-residential market has picked up
- H2 expected to be stronger in infra
- International sourcing
- Successful price increases in 2010, prices expected to increase further in 2011
- Improving capital efficiency
- Smaller projects
- Shorter construction times


## Future outlook



Together we can do it.

## Market outlook 2011 Building Services Northern Europe



## Service growth expected to exceed

 project business growth- Good opportunities in all countries in service and maintenance
- New investments in building systems are expected to increase slightly
- High energy prices and tightening legislation supports the demand for energy saving solutions
- Industrial investments in Finland started to increase in 2010 from low levels, slight increase expected in 2011


## Eastern Europe and Russia

- Service market developing in Eastern Europe and Russia


## Market outlook 2011 Building Services Central Europe



The service and maintenance market is expected to grow at the same rate as the project market

- The opportunities for growth in service and maintenance are favourable especially in Germany
- New investments in building systems are expected to return to a relatively good level throughout YIT's market area in Central Europe, with Germany and Austria leading the recovery
- New investments in building systems are expected to grow by 2-4 percent in 2011
- Investments by industrial customers started to increase during the previous year and demand for business premises is also growing


## Energy efficiency services expected to

 grow- High energy prices and tightening environmental legislation support the demand


## Market outlook 2011 <br> Construction Services Finland



## Residential Construction

- Forecasted housing start-ups 31,000 units in Finland in 2011 (Confederation of Finnish Construction Industries, August 2011) while the estimated longterm annual need is 35,000 units
- Housing demand is expected to remain on a good level: it is supported by relatively low interest rates, migration and demographic factors
- Housing prices expected to increase slightly
- Construction costs increasing


## Business Premises Construction

- Market has improved: rents expected to rise in 2011
- Vacancies in the office sector high, but part of empty premises may not return to use due to low quality and bad locations
- Commercial and logistics construction remains stable


## Infra Services

- Potential route projects will start in 2011 and 2012
- Risks related to public investments and delayed decision-making


## Market outlook 2011

## International Construction Services

## Russia

- Huge long-term need for housing
- Housing demand and prices expected to increase in 2011
- Mortgage market development supports demand
- Increase in inflation will be seen also as higher construction costs

The Baltic countries, the Czech Republic and Slovakia

- Signs of improvement in the market
- Long-term need to improve living conditions
- Housing demand expected to increase
- Construction costs increasing




## Priorities in 2011



## Key growth focus areas

- Residential construction
- Utilise the possibilities in Russian residential
- Service and maintenance
- Germany


## Profitability potential

- Execution of profitability improvement programme in Building Services Northern Europe
- Potential for further profitability improvement especially in German Building Services and housing in Russia
Capital efficiency
- Stronger cash flow in Russian residential meaning more business with the same invested capital



## Disclaimer

YIT and each of its affiliates disclaim and make no representation or warranty, express or implied, with respect to the accuracy, adequacy, timeliness or completeness of any information or opinions in the presentation and shall not be liable for any errors, omissions or other defects in such information, or for any actions taken in reliance thereon. YIT and its affiliates are not liable for any damages and losses relating to the use of the information provided herein; YIT and its affiliates accept no responsibility or liability with regard to the material, opinions and information in this presentation.

Any use or reliance on the information or opinions is at the risk of the user. The presentation does not provide advice or recommendation of any kind and should not be relied on as the basis for any decision or action.

YIT has exclusive proprietary rights in the material, trademarks, service marks, trade names, logos and information provided herein.
This presentation includes, or may be deemed to include, forward-looking information and statements that are subject to risks and uncertainties. Statements that are not historical facts, including statements about our beliefs, plans or expectations, are forward-looking statements. Forward-looking information and statements are not guarantees of future performance, and actual results or developments may differ from those in the forward-looking statements and information. These statements and information are based on current expectations and estimates and relate to future events that involve known and unknown risks and other uncertainties. Forward-looking statements and information made in this presentation are based on information known to us as of the date the presentation is made. Information and statements provided herein are subject to updating, completion, revision and amendment, and information may change. YIT has no obligation to update any forward-looking statements or information. While the information contained herein is believed to be accurate, YIT expressly disclaims any and all liability and responsibility for representation, expressed or implied, contained herein.

The presentation is not intended to provide the sole basis for any investment decision or other evaluation, and this presentation should not be considered as a recommendation in relation to holding, purchasing or selling shares, securities or other investment instruments related to YIT or any other company or otherwise as a recommendation to engage in any investment activity.


[^0]:    Service and
    maintenance revenue

[^1]:    Business premises plotsResidential plots

