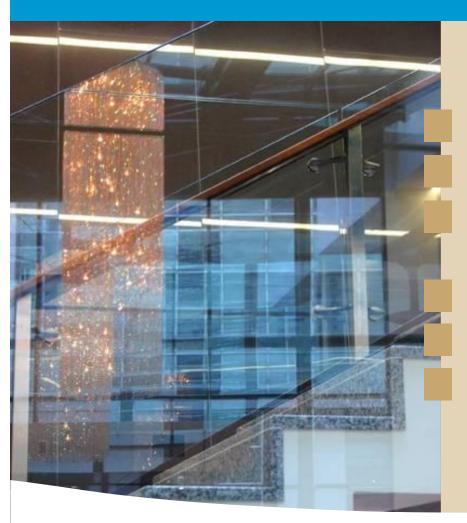
## YIT in Russia





## Contents



YIT Group in brief

YIT in Russia

Q1/2011 in International Construction Services

Market trends

Future outlook

**Appendices** 



## YIT Group



Together we can do it.

## YIT Group in brief

A leading European service company.



Revenue in 2010 EUR 3.8 billion. Operating profit EUR 220 million.

YIT offering:
-Technical building systems
-Services for industry
- Construction services





Operations in 15 countries. Over 25,000 professionals at the end of 2010.

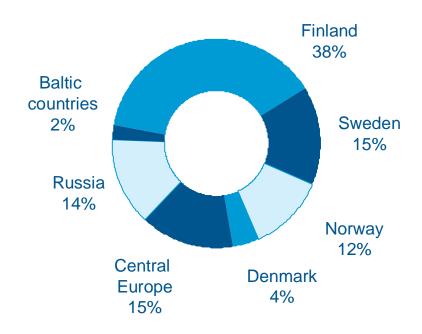


Over 32,000 shareholders at the end of 2010.



Share quoted on NASDAQ OMX Helsinki (Large cap, Industrials)

## Wide geographical scope Revenue by area in 2010



2010 figures (Group reporting, IFRIC 15))



## Business segments

### **Building Services Northern Europe**

- Service and maintenance of building systems and industrial processes
- Technical building systems installations
  - Project deliveries to industry

Finland, Sweden, Norway, Denmark, Russia, Estonia, Latvia, Lithuania

Revenue: EUR 1,804 million EBIT: EUR 89 million Personnel: ~15,800



### **Building Services Central Europe**

- Service and maintenance of building systems and industrial processes
- Technical building systems installations
  - Project deliveries to industry

Germany, Austria,
Poland, Czech
Republic, Hungary and
Romania

Revenue: EUR 550 million EBIT: EUR 16 million Personnel: ~3.800



### Construction Services Finland

- Residential development
- Business premises
  - Infrastructure
    - Building construction

Finland

Revenue: EUR 1,102 million EBIT: EUR 108 million Personnel: ~3,200



### International Construction Services

- Residential development
- Business premises
- Building construction

Russia, Estonia, Latvia, Lithuania, Czech Republic, Slovakia

Revenue: EUR 471 million EBIT: EUR 35 million Personnel: ~2,700

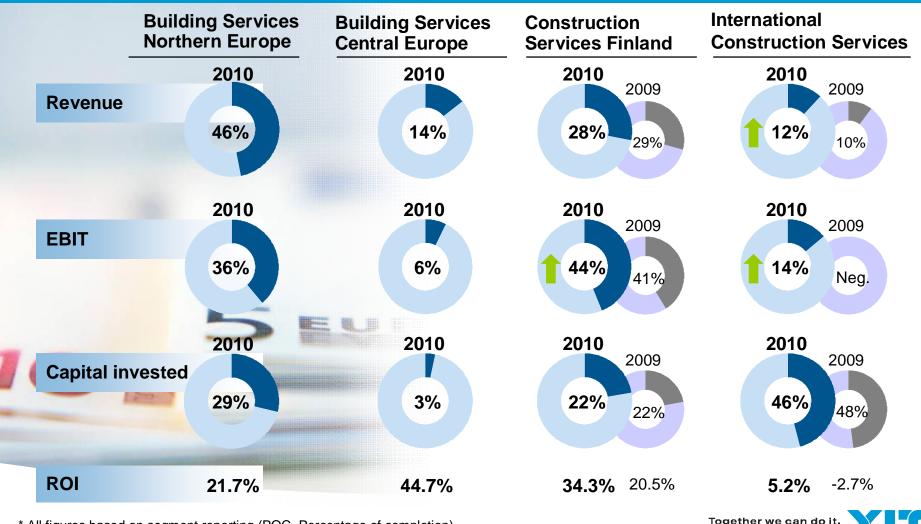


2010 figures, segment reporting (POC= Percentage of completion)



## Business portfolio

### Performance of YIT business segments in 2010



<sup>\*</sup> All figures based on segment reporting (POC=Percentage of completion)

## Strong market position

#### **Nordic countries:**

No 1 in Building Systems

Norway No 1: 7%; Finland No 1: 6% Sweden No 2: 4%; Denmark No 3: 3%

#### **Central Europe**

Foothold in Building Systems, No 2 in Germany

Market share ~2%

#### **Finland**

No 1 in Construction Services



#### **Baltic countries**

Among market leaders in construction

#### **Central Eastern Europe**

Start-up in residential development



## YIT strategy 2011-2013

- Revenue growth target >10% per year
  - Acquisitions and organic growth
- Business focus
  - Building services: Service and maintenance
  - Construction services: Residential production
- Geographical focus
  - Building services
    - Nordic countries & Central Europe
    - Potential expansion to Great Britain, Netherlands, Belgium
  - Construction services
    - Finland, Russia, Baltic countries, Czech and Slovakia
    - Potential expansion to Poland







## Priorities in 2011

### **Key growth focus areas**

- Residential construction
  - Strengthen the position in the market
- Service and maintenance
- Germany

### **Profitability potential**

- Building Services Northern Europe back to track
- Potential for further profitability improvement especially services in Central Europe and housing in Russia

### Capital efficiency

- Good payment terms in plot acquisitions
- Small projects, shorter construction times in Russian residential







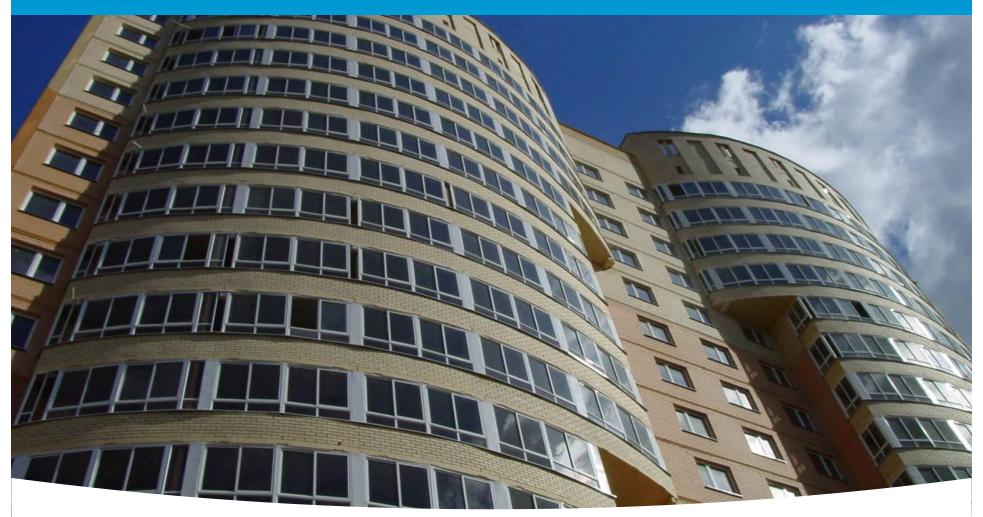
## Key figures in Q1/2011

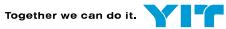
	EUR million	1-3/11	1-3/10	Change	1-12/10
	Segment reporting (POC*)				
	Revenue	1,027	821	25%	3,847
	Operating profit	50.4	44.5	13%	229.1
	% of revenue	4.9	5.4		6.0
	Order backlog	3,356	2,837	18%	3,250
	Group reporting (IFRIC 15)				
The state of the s	Revenue	970	765	27%	3,788
A STATE OF THE PARTY OF THE PAR	Operating profit	39.2	33.9	16%	220.1
	% of revenue	4.0	4.4		5.8
	Order backlog	3,699	3,153	17%	3,536
100	Profit before taxes	34.7	26.7	30%	194.8
	Earnings per share, EUR	0.20	0.15	33%	1.12
166	Return on investment, % (last 12 months)	14.0	11.3	24%	14.3
-(A 10)	Equity ratio, %	28.5	30.2	-6%	31.9
GA CUIL	Operating cash flow after investments	16.1	33.8	-52%	-61.7
	Personnel at the end of period	25,748	23,211	11%	25,832
A 193 C 20 C					



<sup>\*</sup> POC= Percentage of completion

## YIT in Russia





### Growth drivers in ICS

Need for new apartments in Russia

- Low living space and quality of existing buildings
- Increasing share of middle class with improving purchasing power
- Increase in number of households, smaller familysizes
- Political support for housing development
- Developing mortgage market

Possibilities in the market in Baltic countries, Czech Republic and Slovakia

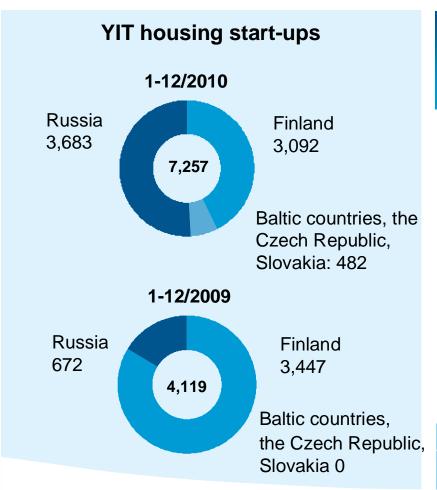
- Living space and quality, demand for modern apartments
- Housing markets very fragmented in CEE only a few bigger players in residential construction

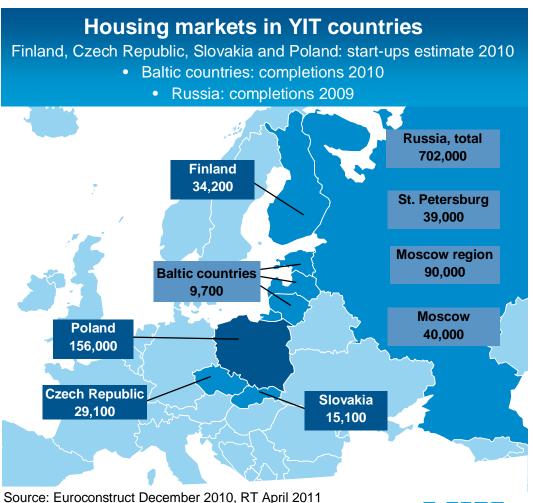
Need for business premises

- Western investments
- Need for retail space
- A-class office space



# Construction Services Fundamental need for housing





Together we can do it.

# YIT in Russia: A significant foreign housing developer

#### **Residential development**

- Operations in St. Petersburg, Moscow Oblast, Moscow, Kazan, Yekaterinburg, Rostov-on-Don
- Development projects on own plots: Multi-storey buildings, townhouses and single-family houses
- Varying levels of finishing
- Maintenance and services to residential buildings

#### **Commercial real estate development**

- Office and retail premises, logistics, shopping centres
- Own development projects on own plots

#### **Building Services**

- Operations in St. Petersburg and Moscow
- Projects and maintenance mainly for western clients

#### In 2010 Russia accounted for:

- 14% of YIT Group revenue
- 33% of Group invested capital
- 9% of Group personnel





## Our typical residential building

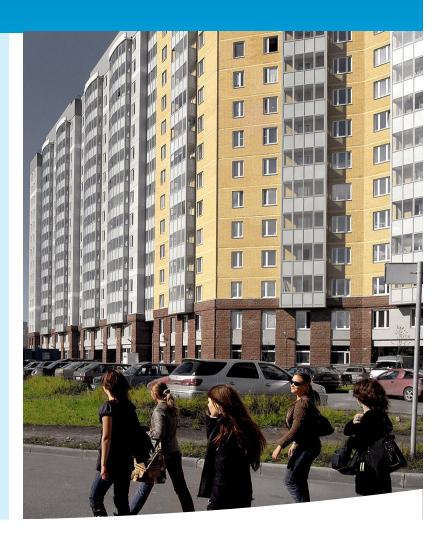
### In the past:

- ~300-1,000 apartments
- •→~16-24 floors
- Construction time approx 2.5-3.5 years

Currently 1.8 years

### The focus is still on:

- 1. Shortening development and construction times
- 2. Efficiency in design





# YIT's competitive edges in the Russian housing market



- Experience in the target market, solid knowledge of local legislation and municipal procedures
  - 50 years' experience in operating in the Russian market
  - Local management
- Efficiency in design
- Versatile housing offering in good locations
- Customer orientation and tailoring the offering to the customers' needs



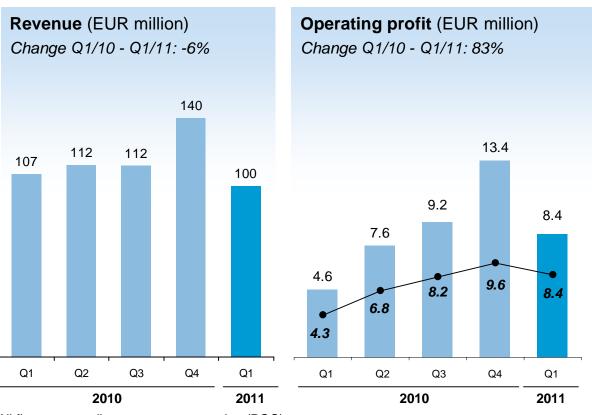
# Q1 2011 in International Construction Services

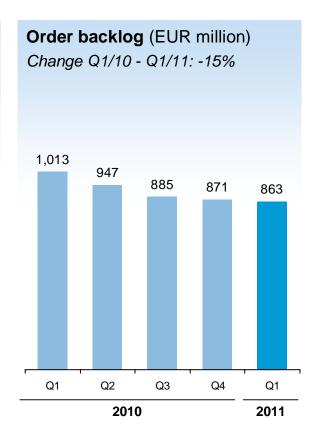


Together we can do it.



# Q1 typically the weakest quarter due to Russian holidays





All figures according to segment reporting (POC)

Operating profit — % of revenue

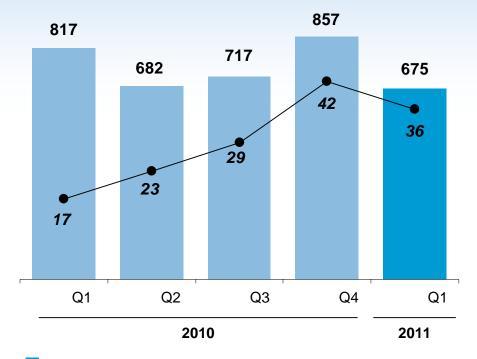
The operating profit of the segment includes EUR -0.5 million (1–3/2010: EUR -0.0 million) of borrowing costs according to IAS 23. EBIT margin in Q1/11 excluding these costs would be 8.9% (Q1/10: 4.3%).

Together we can do it.

# Good development in mortgage market supported residential sales in Russia

#### **Apartments sold in Russia**

Number, %



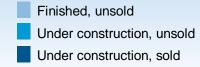
Sold apartments — Financed with mortgages, %

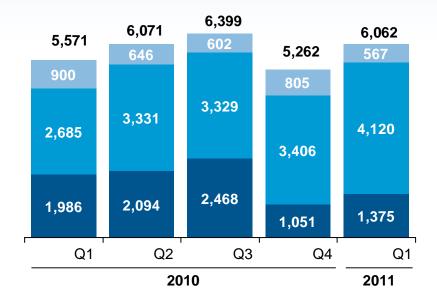
- Number of sold apartments decreased from the previous year to 675 apartments
- Sales have continued at a good level in April
- Market prices have slightly increased during Q1
- Sales supported by extensive mortgage co-operation with banks
  - 36% of sold apartments financed with mortgages in Q1/11
  - Improvement in Moscow Oblast



# Sales mix lead to lower revenue recognition

#### Apartments in Russia (number)



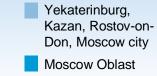


- Sales mix more towards apartments in early construction phase
  - Enabled by YIT's reputation and reliability
  - Lower revenue recognition
  - 105 apartments commissioned in Q1/11 (Q1/10: 321)
- Sales inventory has clearly increased compared to Q1/10
  - 4,687 apartments for sale at the end of March (3/10: 3,585 in Russia
  - 25% of apartments under construction were sold

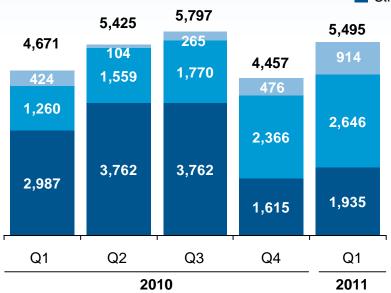


# Wide recovery in Russian residential

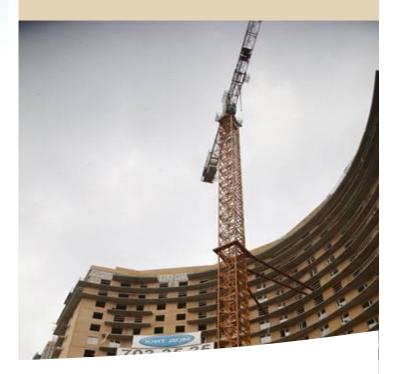
#### Apartments under construction by city (number)



St. Petersburg



- Apartments under construction have increased in all cities
- Promising sales start also in new projects

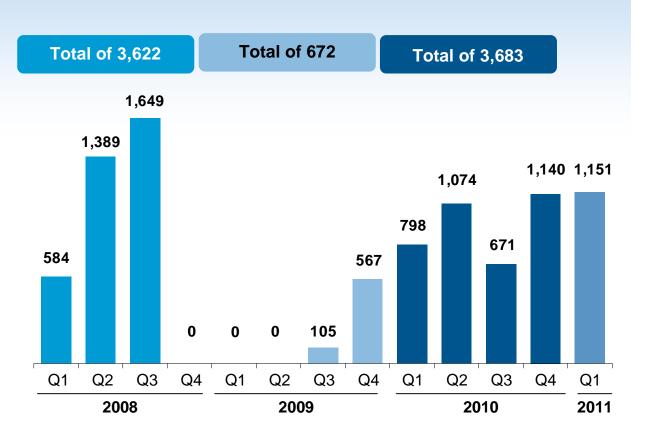


Together we can do it.



## Start-ups at a good level in Russia



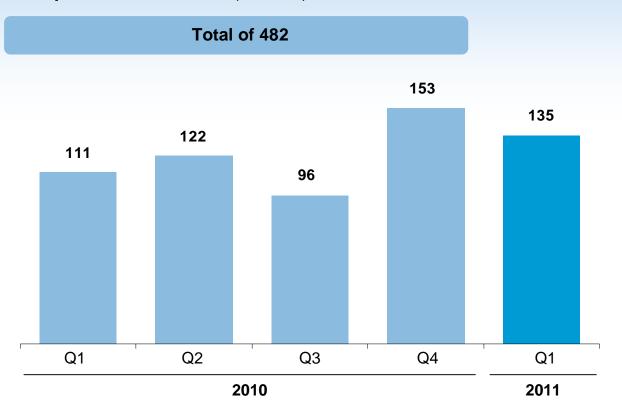


- In Q1 housing start-ups took place in St.
   Petersburg, Moscow
   Oblast, Rostov and Yekaterinburg
- Plot acquisitions in St Petersburg and Moscow Oblast
- Versatile plot portfolio: geographical distribution, customer segments



# Slightly improving market situation in Baltic countries, Czech Republic and Slovakia

Apartment start-ups in the Baltic countries, Czech Republic and Slovakia (number)



- The bottom in the residential market has been passed in the Baltic countries, the Czech Republic and Slovakia
- Prices increased slightly
- Start-ups in Estonia, Lithuania, Latvia and Czech Republic in Q1
- Sales volumes improved: in Q1 YIT sold 57 apartments (5 in Q1 2010)
- Low volumes still hurt profitability

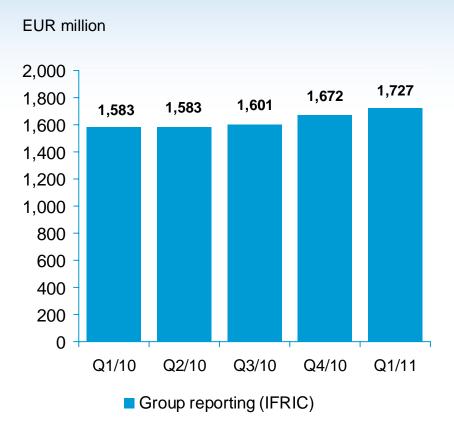


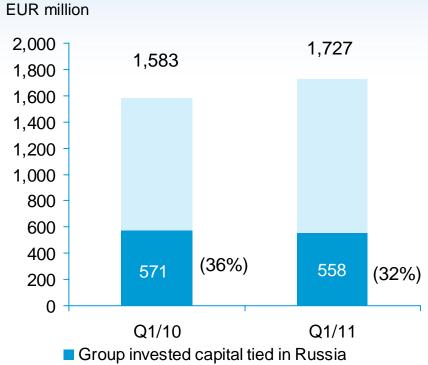
# 32% of Group invested capital was tied in Russia

Group invested capital,

#### **Group invested capital**

Capital invested in Russia 3/2011: EUR 558 million, 32% of Group capital

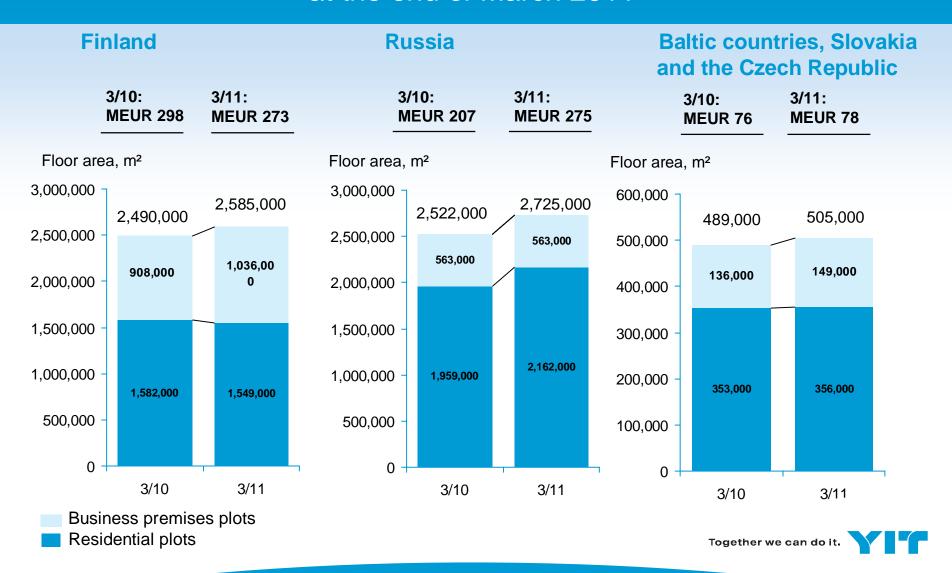




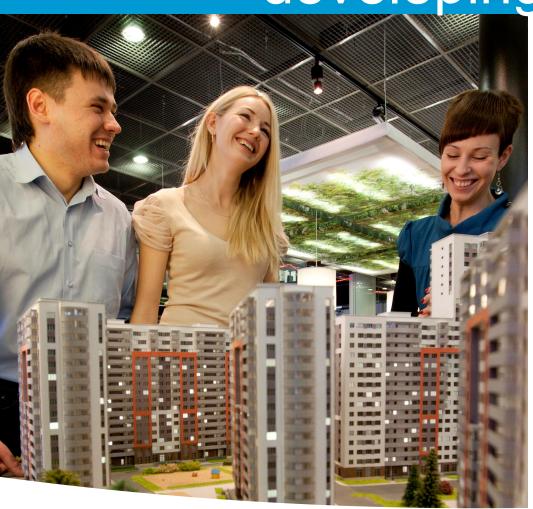


## Capital invested in plot reserves

at the end of March 2011



# Improving services, developing sales



- Mortgage cooperation with banks
- Maintenance services for residential buildings
- Strengthening brand and reputation
- Improvements in customer service process
- Improving internet services



# Housing loan co-operation with banks supports sales

- Co-operation agreement with Sberbank started in autumn 2009
  - Joint promotion program
  - YIT's customers have the option to take out a mortgage in St Petersburg, Rostovon-Don and Moscow region cities under special terms and conditions
  - Covers apartments both in completed buildings and buildings under construction
  - Interest rate starting from 10%
- YIT also co-operates with VTB24, Raiffeisen bank and Nordea
- In Q1 36% of residential sales made with mortgages: the share varies between cities and projects







# Housing loan interest rates have decreased

#### Weighted average interest rate on mortgage loans



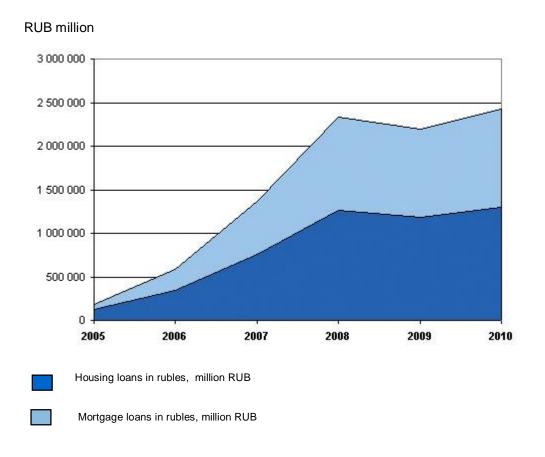
Source: www.ahml.ru April 18, 2011



# Housing loan stock in relation to GDP still at a low level

The development of housing and mortgage loans in Russia 2005-2010

#### **Housing loans/ GDP**



	GDP, Million RUB.	Mortgage + housing loans, million RUB	% of GDP
2005	21 625	178 512	0,8%
2006	26 904	584 071	2,2%
2007	33 114	1 368 742	4,1%
2008	41 540	2 338 088	5,6%
2009	39 016	2 191 650	5,6%
2010	44 491	2 422 840	5,4%

Source: Central Bank of Russian Federation - bank statistics bulletin, Rosstat



# Maintenance of residential buildings expands YIT's service portfolio

- The service covers maintenance of residential buildings constructed by YIT
  - Maintenance of buildings and yards, cleaning, security, building systems control, utilities etc
- Services rendered in St Petersburg and four locations in the Moscow Oblast: Ramenskoje, Zhukovskoje, Pushkino and Noginsk
- Over 7000 apartments covered in these locations at the end of 2010





# Construction of business premises picking up slowly

- YIT had low construction volumes in business premises in Russia in 2010
- Construction of business premises picking up slowly
- The marketing of the Gorolovo industrial park (close to St. Petersburg) has continued
  - Good location and completed infrastructure give competitive advantages
  - Demand increased during year 2010
  - Good negotiations on-going
  - Lot of interested companies
  - Decision making takes time







## Market trends





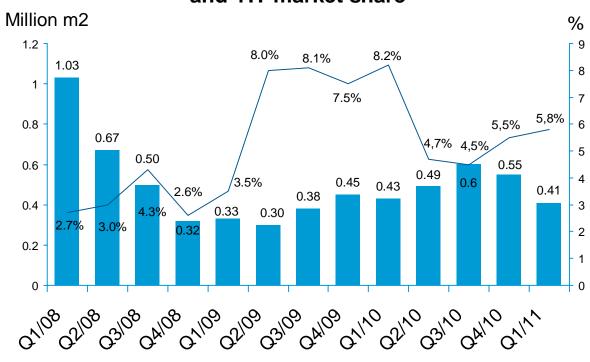
# Development in the Russian housing market

- Consumer confidence on good level
- Many developers have re-started the construction of frozen projects and started up new projects
  - To ensure cash flow from clients, price level in these projects has been quite low hence lowering the average price level
- Sales price level expected to increase slightly, supported by recovery of the mortgage market
- Consumer behaviour dependent also on the oil price and the ruble exchange rate
- → YIT aims to increase the start ups in International Construction Services in 2011 compared to 2010



# YIT has good market position in St Petersburg

### Sales volumes in the St. Petersburg primary market and YIT market share

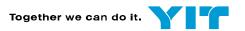


### Sales volumes expected to grow in 2011

	Sales volumes	YIT market share
2007	1.90 million m2	1.4%
2008	2.50 million m2	3.3%
2009	1.47 million m2	6.6%
2010	2.07 million m2	5.6%
2011E	2.20 million m2	

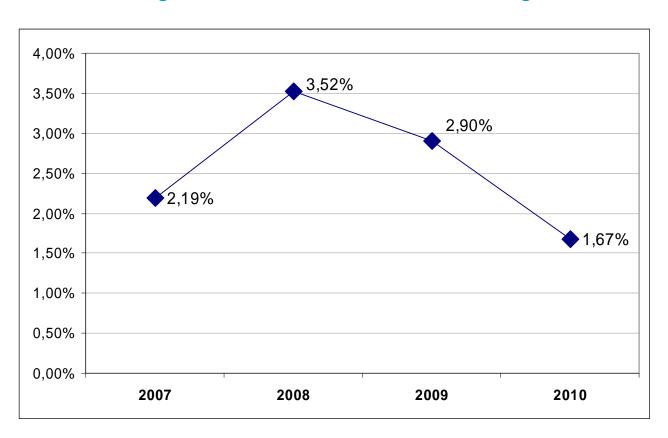
- Sales volumes in the primary market of apartments in St. Petersburg
- YIT market share

Source: Construction Bulletin, SPb Realty and YIT



# YIT's share of commissioned housing volumes in Moscow Region

#### Share of housing volumes commissioned on Moscow Region's market





## Price level expected to increase

#### Price development of the housing prices, 3/08-4/11

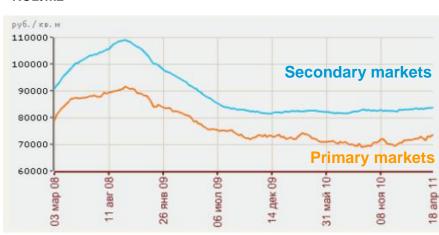
Moscow

St. Petersburg

#### RUB/m2



#### RUB/m2

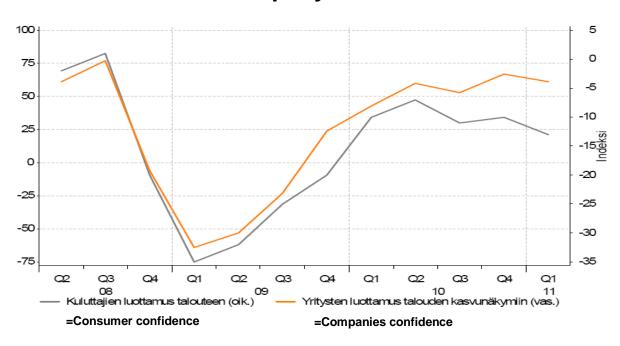


Source: www.bn.ru April 18, 2011



# Consumer confidence in Russia on good level

#### Consumer and company confidence in Russia

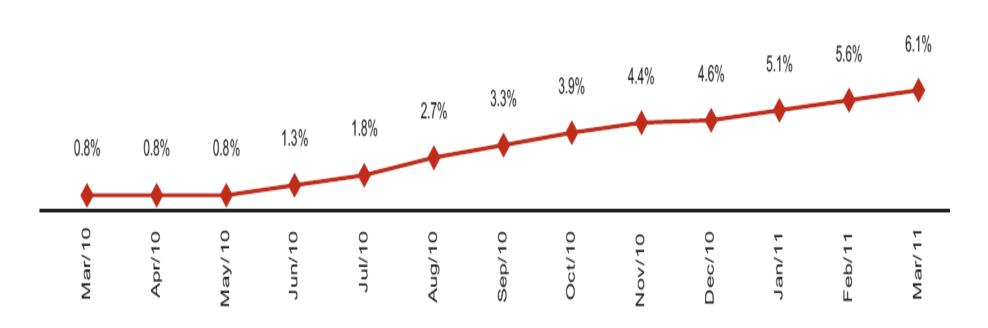


Source: Pohjola Pankki April 18, 2011



# Construction cost increases below general inflation in Russia

Inflation in building materials in Russia (y-o-y), March 2010-March 2011





### Market outlook 2011

#### **International Construction Services**



#### Russia

- Huge long-term need for housing
- Housing demand and prices expected to increase in 2011
- Mortgage market development supports demand
- Increase in inflation will be seen, as will higher construction costs

### **Baltic countries, the Czech Republic and Slovakia**

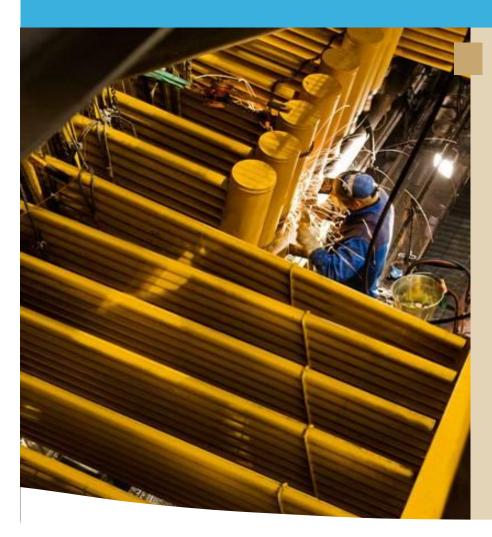
- Signs of improvement in the market
- Long-term need to improve living conditions
- Housing prices expected to increase slightly







# Appendices



#### **Appendices**

- Financial position
- Ownership
- General economic indicators
- YIT's market positions and competitors
- Housing indicators
- Building services offering
- BS NE indicators
- BS CE indicators
- Industrial indicators
- Infrastructure construction and construction costs



# Financial position



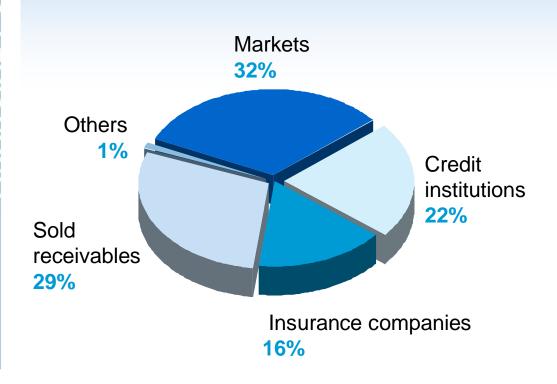
Together we can do it.



# Balanced debt portfolio

Debt portfolio 3/2011, total EUR 894 million (12/2010: 789 million)

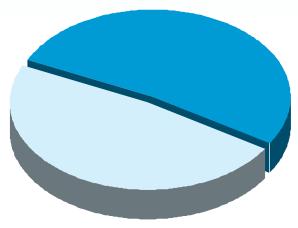
Average interest rate 3.2% (12/2010: 3.4%)



Fixed interest rate

52%

Average interest rate 4.1%



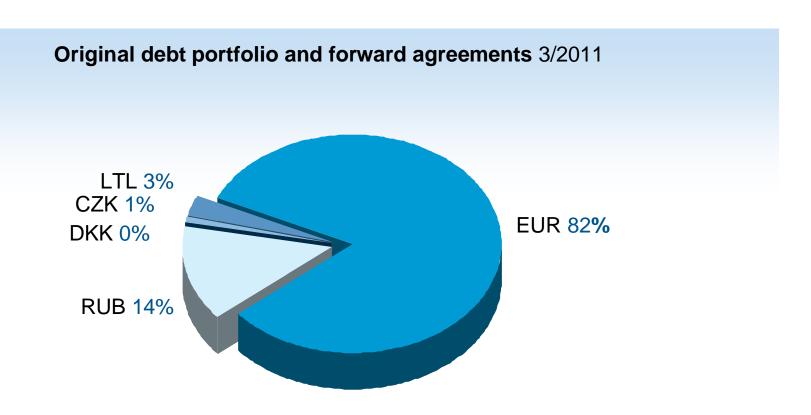
Floating interest rate

48%

Average interest rate 2.4%



# Currency risk of debt portfolio managed well



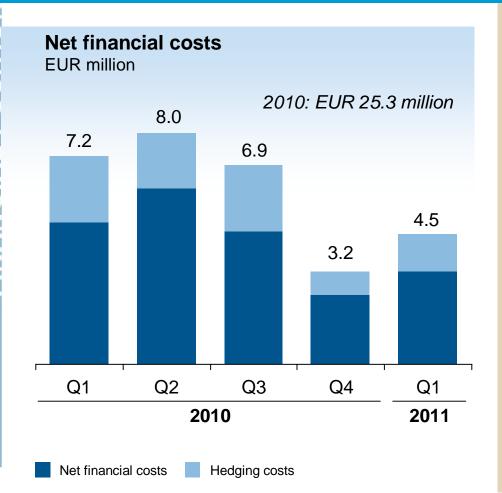
Loans taken by parent company as a rule EUR-denominated



<sup>-</sup> parent company hedges foreign currency-denominated loans to subsidiaries

# FINANCIAL POSITION

### Net financial costs decreased

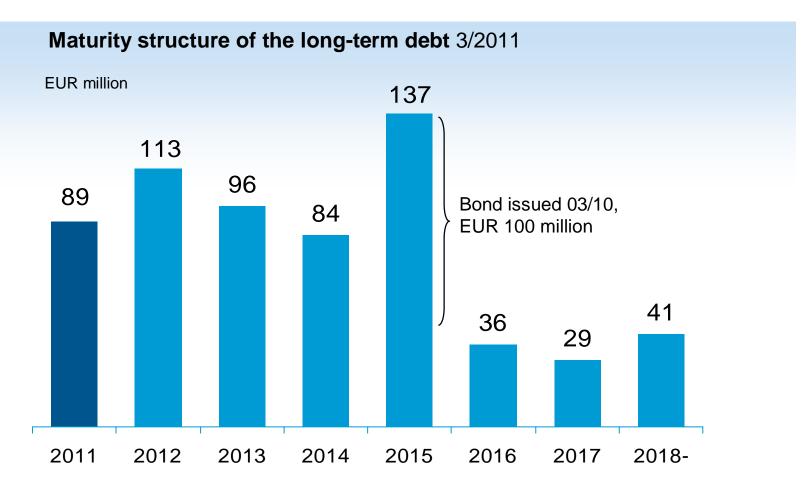


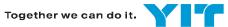
### Main factors impacting the decrease of net financial costs

- Decrease of average interest rate of debt portfolio
- Reduction of interest rate difference between rouble and euro
- → Lower hedging costs
- Bigger IAS 23 booking



# Stable maturity structure





# Ownership



# YIT's major shareholders

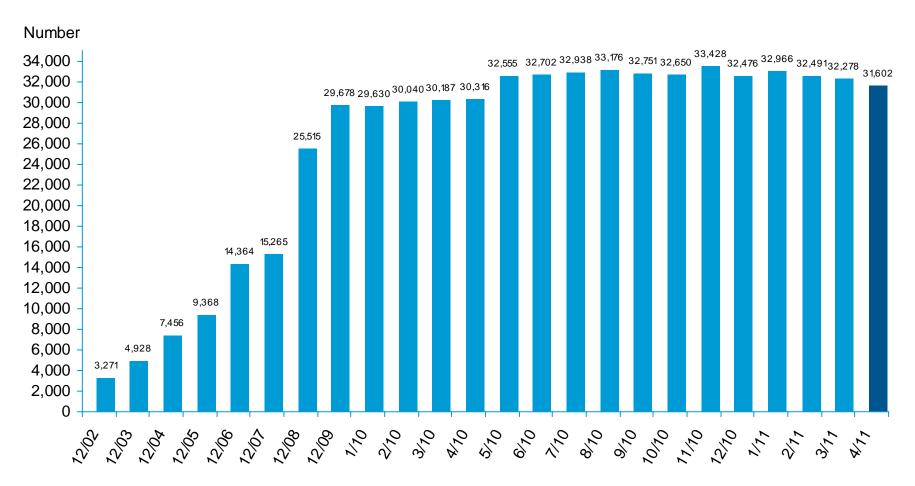
on April 30, 2011

Shareholder	Shares	% of share capital
1. Structor S.A.	14,000,000	11.00
2. Varma Mutual Pension Insurance Company	7,260,144	5.71
3. Mandatum Life Insurance Company Limited	4,627,008	3.64
4. Ilmarinen Mutual Pension Insurance Company	3,549,185	2.79
5. YIT Oyj	2,145,000	1.69
6. Etera Mutual Pension Insurance Company	1,884,400	1.48
7. Svenska Litteratursällskapet i Finland r.f.	1,874,200	1.47
8. Tapiola Mutual Pension Insurance Company	1,785,000	1.40
9. The State Pension Fund	1,346,662	1.06
10. Brotherus Ilkka	1,324,740	1.04
Ten largest total	39,796,339	31.28
Nominee registered shares	35,257,461	27.71
Other shareholders	52,169,622	41.01
Total	127,223,422	100.00



### Almost 32,000 shareholders

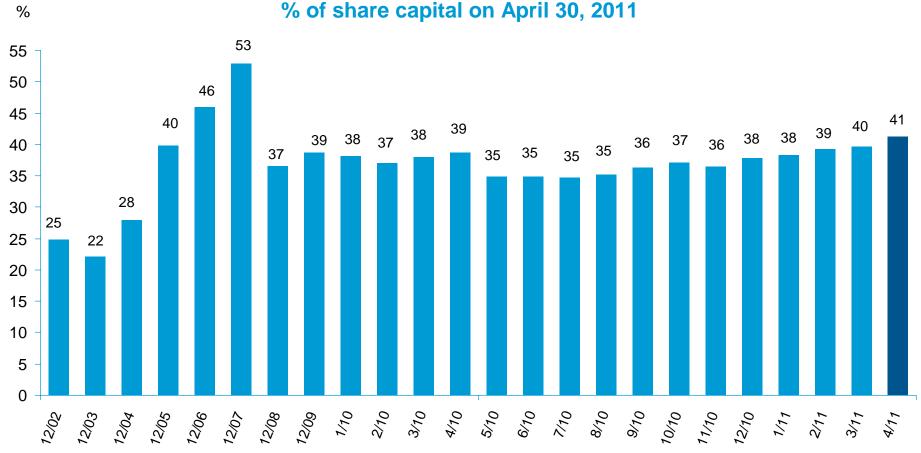
on April 30, 2011





# Over 40% of shares in international ownership

Non-Finnish ownership, % of share capital on April 30, 2011



Together we can do it.

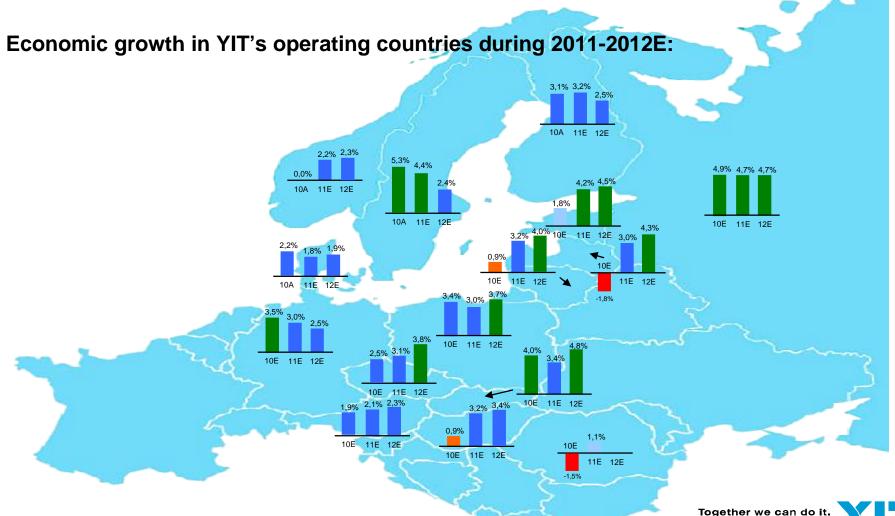


# General economic indicators

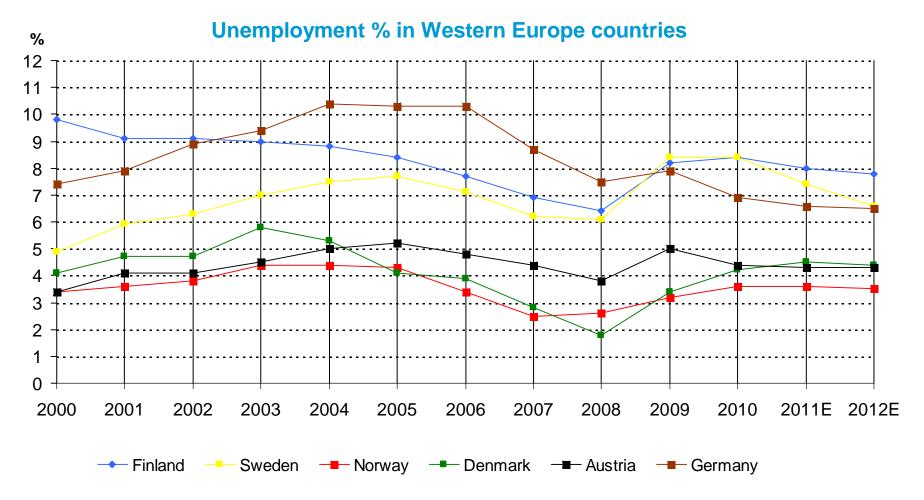




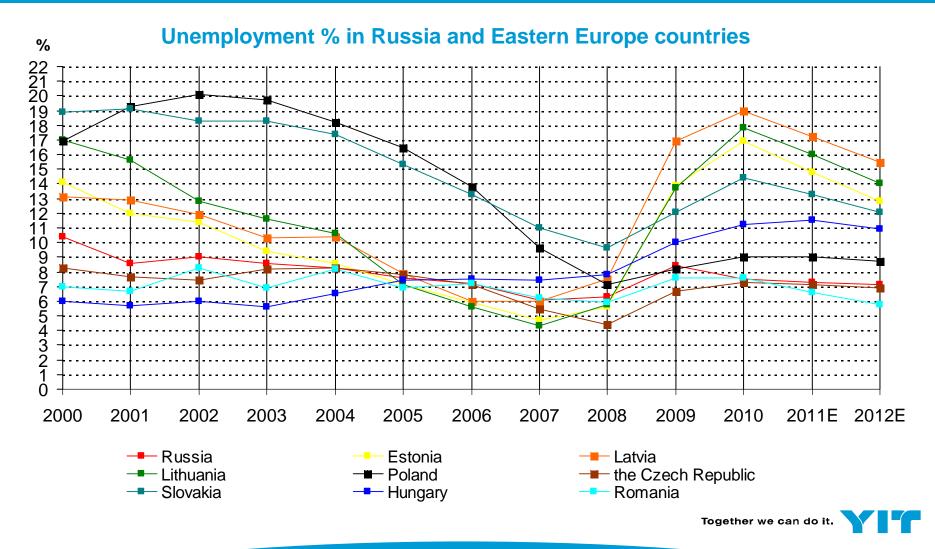
### European GDP forecasts for 2011-2012



# Unemployment has started to decrease in Western Europe



# Unemployment is also expected to decline in Russia and Eastern Europe



# Market position and competitors



Together we can do it.



# Strong market position

#### **Nordic countries:**

No 1 in Building Systems

Norway No 1: 7%; Finland No 1: 6% Sweden No 2: 4%; Denmark No 3: 3%

#### **Central Europe**

Foothold in Building Systems, No 2 in Germany

Market share ~2%

#### **Finland**

No 1 in Construction Services

#### Russia

Major foreign player in residential development

#### **Baltic countries**

Among market leaders in construction

#### **Central Eastern Europe**

Start-up in residential development





# Building Services: Northern and Central Europe Growth potential in fragmented markets

### Competitors and market shares in largest BIS countries (net sales in 2010):

#### Finland\*

- 1. YIT (6%)
- 2. Lemminkäinen (3%)
- 3. Are\*\* (2%)
- 4. EMC Group\*\* (0,7%)
- 5. Sähköpeko\*\* (0,7%)

#### Sweden\*

- 1. Bravida (5%)
- 2. YIT (4%)
- 3. Imtech (3%)
- 4. Coor\*\* (3%)

#### **Norway**

- 1. YIT (8%)
- 2. Bravida (4%)
- 3. Gunnar Karlsen\*\* (3%)
- 4. Sonnico A/S\*\* (3%)

#### **Denmark**

- 1. Kemp & Lauritzen\*\* (4%)
- 2. Bravida (3%)
- 3. YIT (3%)
- 4. Lindpro\*\* (3%)

#### **Germany**

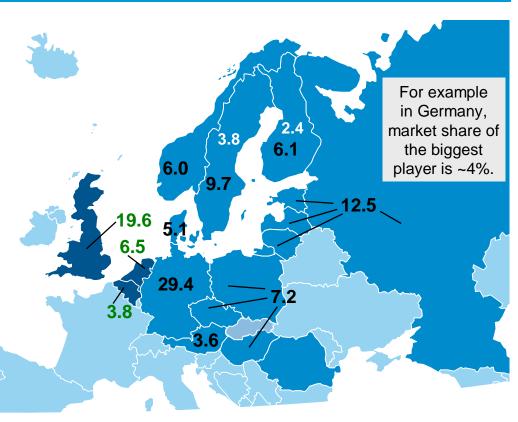
- 1. Imtech (4%)
- 2. YIT (2%)
- 3. Cofely\*\* (1,5%)
- 4. Wisag\*\* (0,7%)

#### **Austria**

- 1. Ortner\*\* (7%)
- 2. Elin/Bacon(Siemens)\*\* (6%)
- 3. Axima\*\* (4%)
- 4. YIT (3%)

#### Market size in YIT countries 2010

- Building Systems EUR 80 billion
- Industrial Services EUR 6 billion



<sup>\*</sup>Finnish and Swedish markets includes both building systems and industrial services markets



<sup>\*\*</sup>Net sales in 2009

# Acquisition of Caverion doubles YIT's operations in Central Europe

#### With the acquisition:

- YIT's revenue and personnel will double in Central Europe
- In building systems, YIT will be the second largest service provider in Germany and one of the leading actors in Central Europe

#### **Caverion's key figures at closing:**

- The price of shares EUR 73 million
- Goodwill EUR 60 million
- Acquisition costs EUR 1.9 million
- Personnel ~ 2,000 people
- Order backlog EUR 306 million (9/10)
- Revenue in 2009 was EUR 440 million, of which 80% from Germany
- Operating profit 2009 EUR 10.9 million

#### YIT's presence in Germany



Common locations with YIT: Hamburg, Berlin,
Ruhr Gebiet (Essen), Frankfurt, Nürnberg, Stuttgart, München,
Halle / Leipzig. New locations after Caverion acquisition: Aachen,
Bochum, Cologne, Dresden, Leverkusen, Wolfsburg, Kulmbach, Jena,
Schmiedeberg

# Construction Services Growth potential in Russia and Eastern Europe

#### **YIT's largest competitors in Construction**

#### **Finland**

Lemminkäinen

Skanska

NCC

SRV

Destia

Hartela

#### Russia

SU-155

Mirax Group

PIK Group

LSR Group

GlavmosStroy

LEK

LenspetsSMU

Strabag

Don-Stroy

**GDSK** 

CDS

Comstrin

#### **Baltic Countries**

**MERKO** 

NCC

Nordecon

Skanska

Hanner

#### the Czech Republic

Metrostav

Skanska

M&K Development

**EKOSPOL** 

#### **Slovakia**

Skanska

Strabag

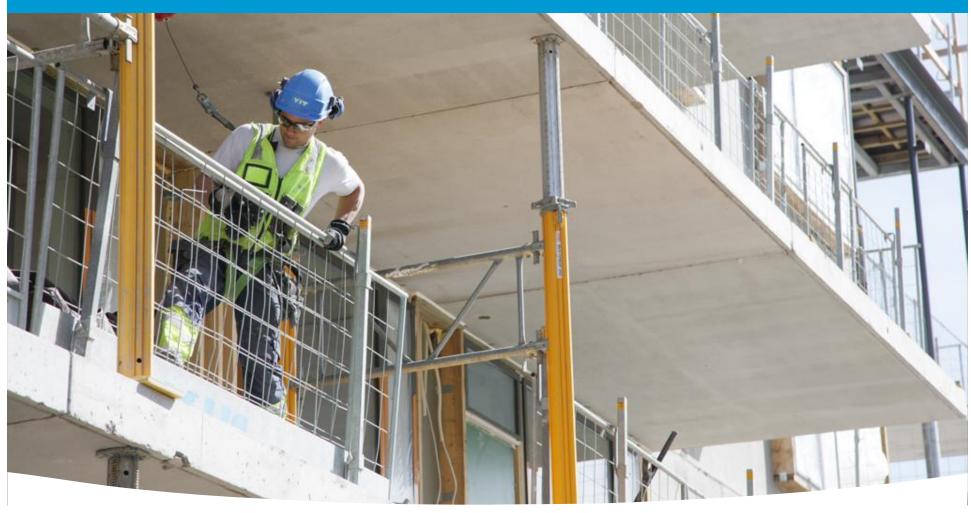
Skybau

Hornet

#### Number of commissioned apartments 2010 (YIT's potential market segment) **Finland** 26,000 (15,000) 1. St Petersburg 39,000 (16,000) 4. Baltic countries Yekaterinburg St. Petersburg & Central Eastern 2. Moscow oblast **Europe (target area)** stonia 90,000 (39,000) 74,000 (15,000) Kazan Moscow & Lithuania Moscow Oblast 3. Other cities in Russia the Czech Moscow city 40,000 Republic Slovakia (10,000) Rostov-on-Kazan, Rostov-on-Don, Don Yekaterinburg 17,000 (10,000)

Sources: Euroconstruct December 2010, VTT December 2010 and YIT

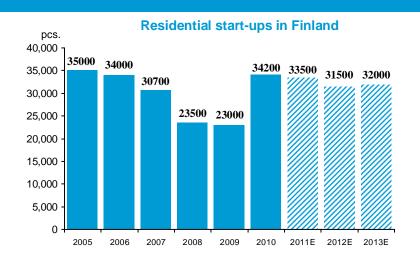
# Housing indicators





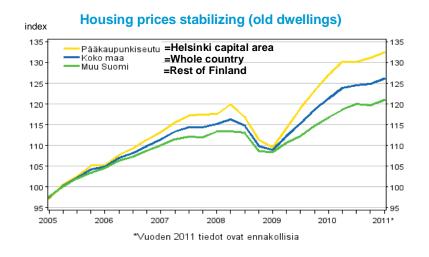
#### **Finland**

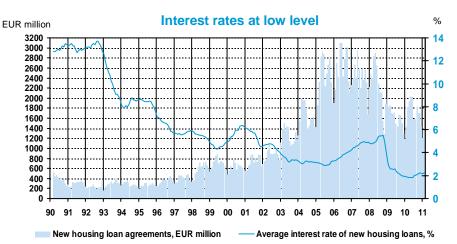
### Stable demand in the housing market



#### Views on economic situation after one year balance figure (percentage of positive answers - negative answers)



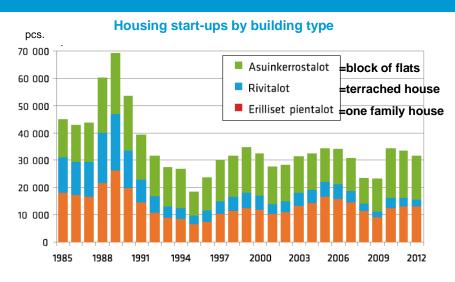


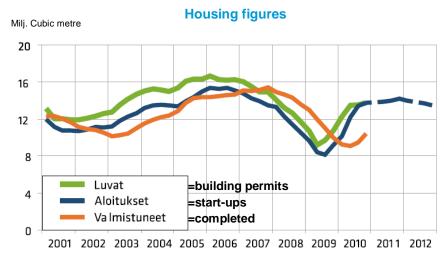


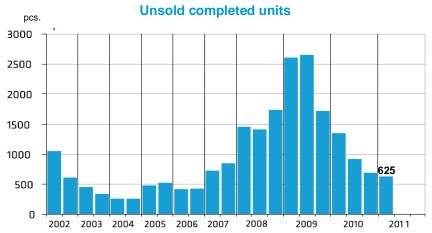
Together we can do it.

#### **Finland**

### Positive indicators in Finnish housing sector









Together we can do it.

Source: RT April 19, 2011

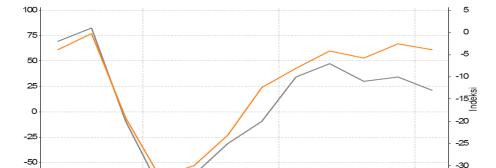
#### Russia

### Favourable market conditions for housing

-75

#### RUB/Square metre Housing prices: St. Petersburg (3/2008-4/2011)





Consumer and company confidence in Russia

#### Housing prices: Moscow (3/2008-4/2011)

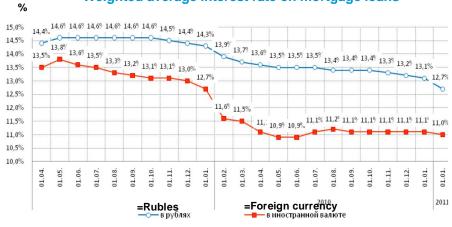


#### Weighted average interest rate on mortgage loans

09

Kuluttajien luottamus talouteen (oik.)

=Consumer confidence



Together we can do it.

Yritysten luottamus talouden kasvunäkymiin (vas.)

=Companies confidence

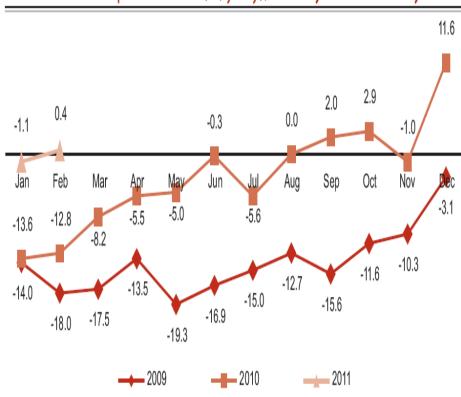
-35

Q1

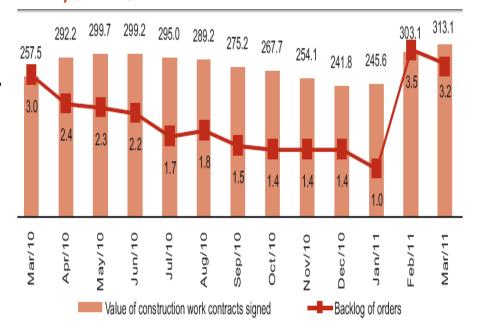
Sources: Housing prices: www.bn.ru April 18, 2011, Confidence indicators: Pohjola Pankki April 18, 2011 and Interest rates: www.ahml.ru April 18, 2011

# Russia Construction sector continues to recover

Construction output in Russia (%, y-o-y), January 2009-February 2011

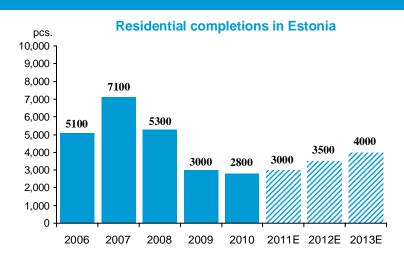


Value of construction work orders signed and other construction orders (RUB bn) and backlog of orders in the Russian construction industry (months), March 2010-March 2011

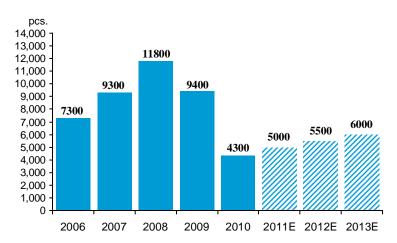


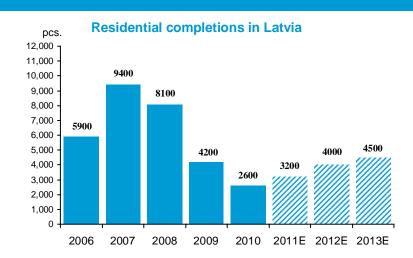


# Baltic countries Markets are expected to recover slowly

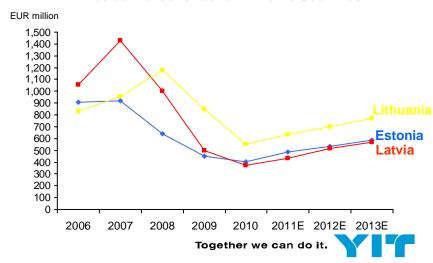


Residential completions in Lithuania



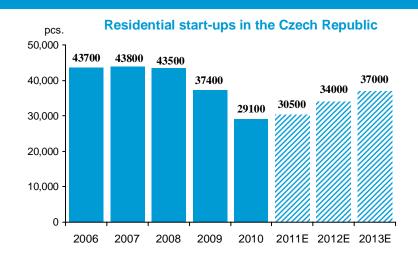


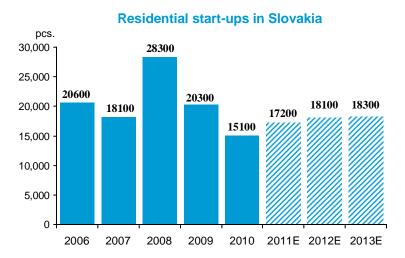
**Residential construction in Baltic Countries** 



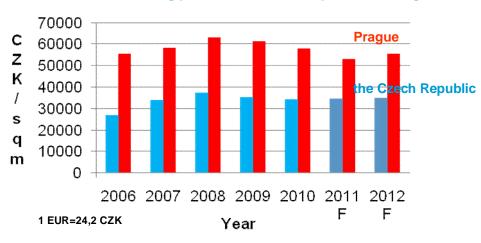
Source: Euroconstruct December 2010

# the Czech Republic and Slovakia Markets estimated to remain stable

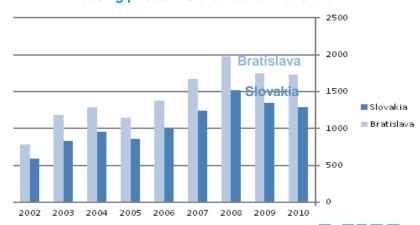




#### Housing prices in the Czech Republic and Prague







Together we can do it.

Sources: Residential start-ups: Euroconstruct December 2010, Other data: the Czech Republic: King Sturge April 26, 2011, Slovakia: National Bank of Slovakia, March 2010

# Building systems offering



We create and maintain desired conditions inside properties. We help industry to improve operational productivity and reliability and offer services for making energy use more efficient.

#### **Building Systems**

- All technical building system solutions
  - Heating, ventilation, piping, cooling, electrification, security, automation and fire fighting systems
- Service and renovation
- Facilities management

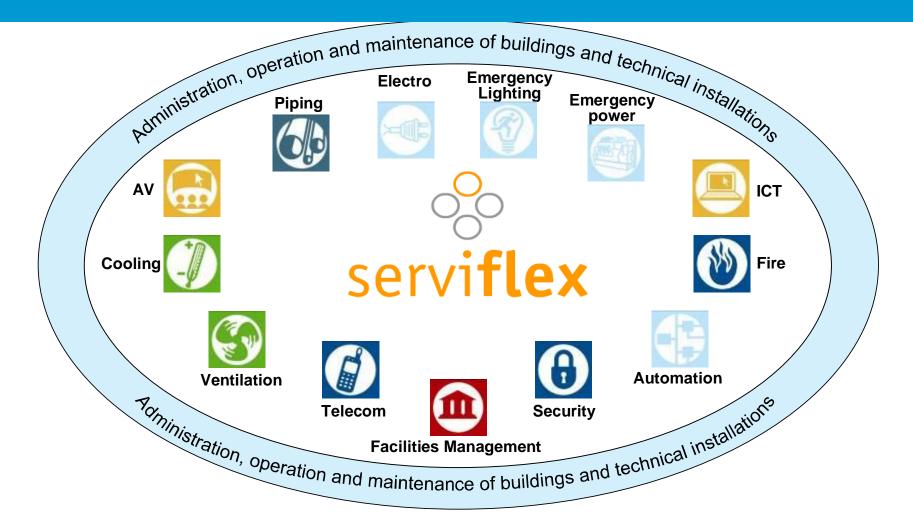
#### **Industrial Services**

- Project deliveries to industry
  - Piping systems, tanks, boilers, electrification, automation, ventilation, water treatment
- Maintenance to industry

**Energy-saving services** for buildings and industry



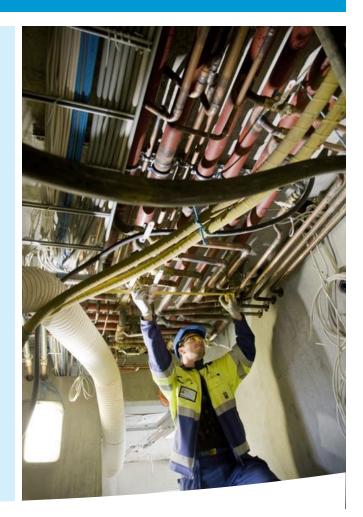
### YIT provides comprehensive services





# Fragmented market, consolidation continues

- Large, fragmented market
  - Only a few large companies in each country
  - Few bigger international multi-discipline companies
  - Large number of smaller players focusing on one discipline in selected regions
- Activity in the acquisition market
  - An increasing number of small and medium-sized companies coming up for sale
  - Some international players have expanded geographically by acquisitions
  - Equity investors are still owners in companies





# Municipalities seeking new outsourcing solutions in Finland and Sweden

#### Sweden

# Market opening up for technical maintenance outsourcings

- Public buildings
  - -Schools, daycare centers, retirement homes, indoor swimming pools, sport halls, libraries
- New companies
  - Water treatment facilities, heating and district heating plants
- Regional county councils

   Hospitals

#### **Finland**

# Market slowly opening up in public outsourcings

- Public outsourcing

   Schools, offices, health
   care
- Public utility companies

### Norway and Denmark

### Low activity in public outsourcings

 Low activity due to political priorities

### Germany and Austria

# Business as usual in public outsourcings

- Public outsourcing has been going on for several decades
- Market develops steadily and outsourcing continues
- Health care and education have been privaticed and maintenance outsourced

Together we can do it.



# EU objectives drive the demand for energy efficiency services

#### Long term targets

- Emissions down by 20%
- Renewable sources of energy up by 20%
- Increase in energy efficiency up by 20%

41% Existing buildings

26% Industry

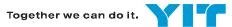


Source: CEPMC

33% Traffic







# Other drivers for energy efficiency







#### **Public sector**

- Public investments
  - Most ESCO agreements are with public sector
  - Long-term projects
  - ESCO (energy saving contract) projects for hospitals, schools and offices

#### **Private property owners**

- Customers look for guaranteed energy savings
- Shorter expected payback period
- Project time frames1-3 years

#### **Energy intensive industries**

- Driven by chemical, pulp and paper, steel industries
- Short payback projects
- Project time frames1-3 years



#### **Building and Industrial Services**

## Strategic focus

# Leader in technical maintenance and energy services in Nordic countries and Central Europe

#### **Increase market share**

- Organic growth and small local acquisitions
- Focus in Scandinavia and Central Europe

## Grow service and maintenance

- Service and maintenance operations increased at a faster rate than other operations
- Share of the service and modernisation business
   2/3 of total business volume
- Increase market share in service up to 20% in top cities

#### **Develop energy services**

 Development focus in operating services, energy saving solutions and own design and engineering



## Opportunities for organic growth

- With new and innovative products there is possibility to grow faster than markets
- Potential in new business areas: municipalities, hospitals, tunnel and railway infra etc.
- Total technical projects delivering all disciplines
- Service productisation ServiFlex







## Growing through acquisitions

#### Targets of acquisitions

Complement YIT's expertise and filling in discipline gaps

Expand presence and strengthen local market position

Open new opportunities and footholds

Bring economies of scale (customers and suppliers)



#### Criteria for acquisitions

Strategic compatibility

Operational synergies

Price and payback period

Business culture and competent personnel

#### Selecting the countries

Focus on Central Europe

Countries with right kind of business culture





# Seeking growth in service and maintenance













Service market development and productisation (ServiFlex)

# Long-term service agreements

- Duration can
vary between 1-30
years
- Typically 1-3
years, after which
re-negotiated
- Duration of ESCO
agreements
on average 10-15
years

#### **Outsourcings**

Local network for ad hoc service

#### Control room and 24/7 helpdesk

Added to every long-term service agreement and project delivery

### Growth in new areas

Municipalities, hospitals, tunnel and railway infra depending on country's preferences and market situation



## Forerunner in energy-saving solutions

#### New construction



- LuxCool and ClimaCeil for high efficiency building technical systems
- e-drift and Niagara building automation
- Electrical automation for power plants
- Heat recovery and accumulators for industry

#### Modernisation



- ESCO projects in building technical systems and energy intensive industry
- LuxCool and ClimaCeil for building technical systems
- Boiler modernisation concept for energy industry

#### Service



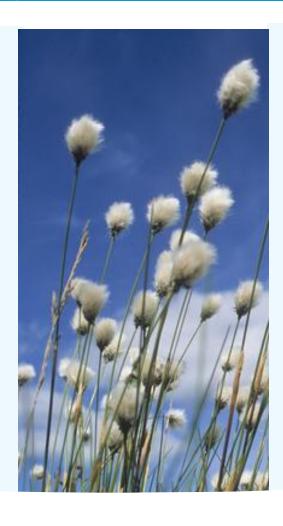
- Energy-saving and operational guarantee in ESCO projects
- Multidiscipline service
- Remote operating and monitoring
- e-drift and Niagara building automation

ESCO=energy saving contract

# Some recent achievements in energy-saving services and projects

Total deliveries of energy-saving projects, ESCO agreements:

- Schwabach hospital, Germany
- The Halsnæs Municipality, the largest energy saving project in the history of Denmark
- Several Swedish municipalities
- Vehmasjärvi school thermal heating centre in Kuopio, Finland



- Energy-efficient building systems for Porsgrunn Naeringspark, Norway
- Renewable energy solutions for Sørlandsenteret shopping centre, Norway
- A delivery of a 10 kilometres long power net to one of the largest wind power plant areas in Europe for Enercon, Sweden



# YIT's strengths as a provider of building and industrial services





### Comprehensive service offering

- Multi-discipline deliveries, all technologies connected with buildings
  - Services for the whole life-cycle: projects, maintenance and modernisations
- Service market development and productisation (ServiFlex)
- Technical outsourcing, outsourcing of production line maintenance (iServiFlex)

### Globally local presence

- Extensive network: local presence in all
   14 YIT countries and in all top cities
- Close to customers:
   24/7 help desk, control rooms

## Long-term partner

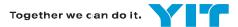
 Long-term service agreements and comprehensive partnerships

## Leading technical competence

- Special know-how in electrification, HVAC, industrial piping and ventilation, industrial maintenance solutions
- Own innovative solutions: LuxCool, ClimaCeil, Niagara, edrift, Envac
- Energy-efficiency concepts: energy efficiency analyses and investments, ESCO and EPC projects

# Ability to grow through acquisitions

- Effective integration
- Profit development and growth



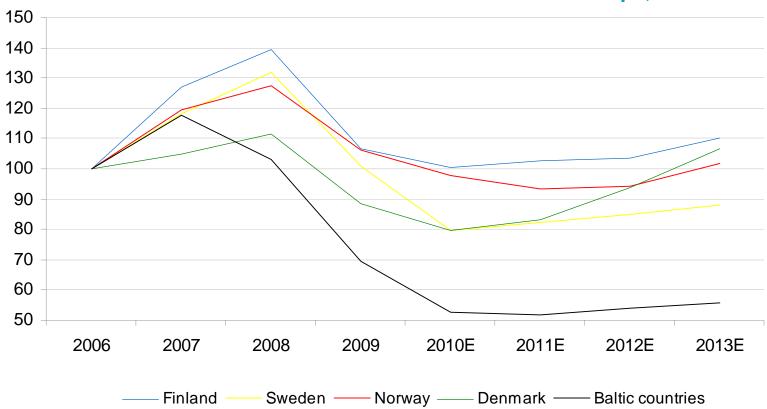
# Building Services Northern Europe indicators





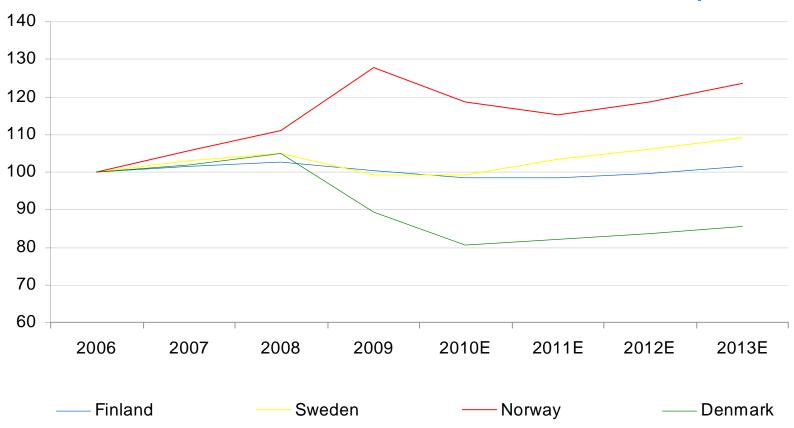
# New non-residential investments forecasted to pick up in Northern Europe during 2011-2013

#### New non-residential construction volumes in Northern Europe, index



# Stable demand estimated for service and maintenance during 2011-2013

#### Non-residential service and renovation volumes in Northern Europe, index



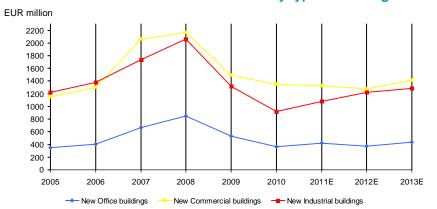
No data for Russia or Baltic countries is available.



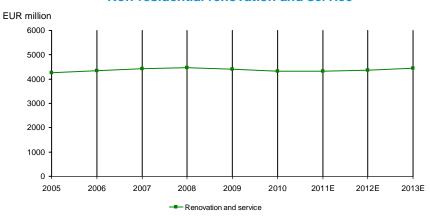
#### **Finland**

### Non-residential construction estimated to pick up slowly

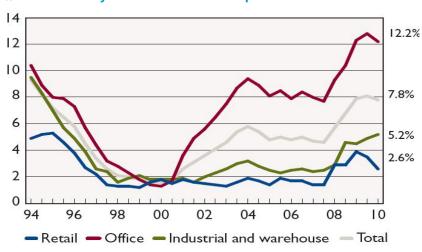
#### New non-residential construction by type of building



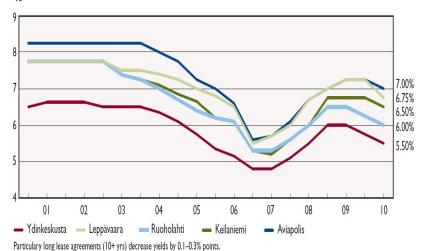
#### Non-residential renovation and service



#### Vacancy rate in Helsinki Metropolitan Area

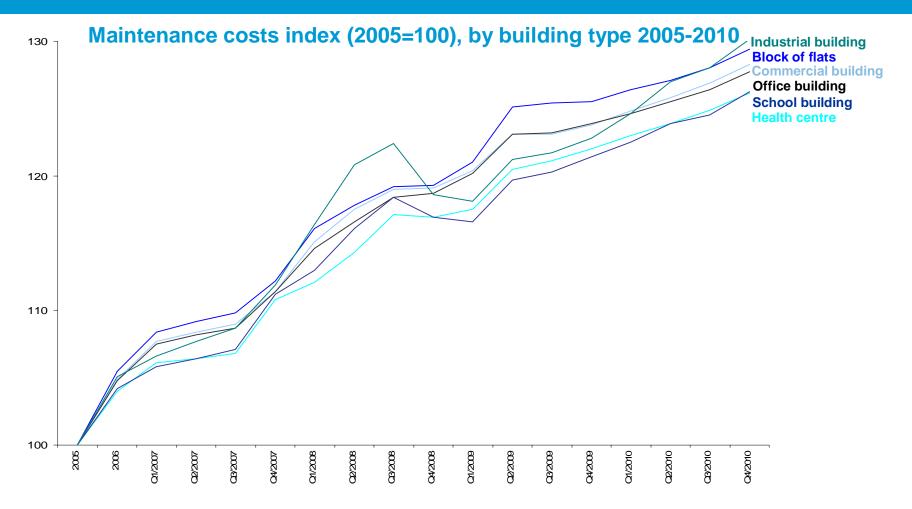


#### Prime office yields in Helsinki Metropolitan Area





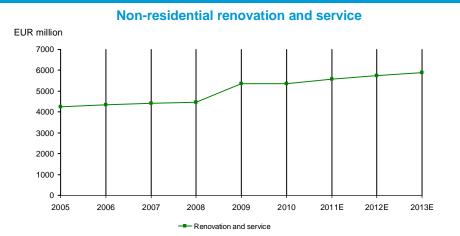
# Building maintenance costs in Finland: Stable development in all sectors



#### Sweden

## Non-residential market is expected to improve slightly

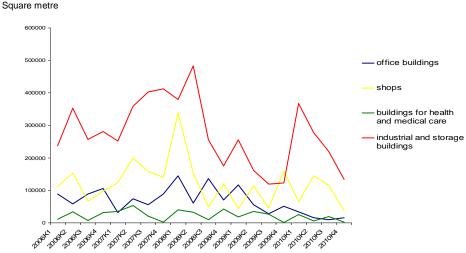
#### New non-residential construction by type of building **EUR** million 800 700 600 500 400 300 200 100 2005 2006 2007 2008 2009 2010 2011E 2012E 2013E



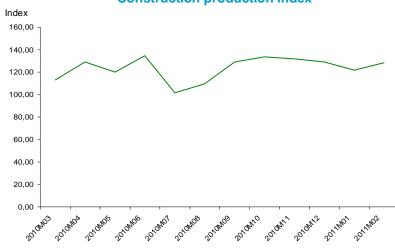
#### Building permits for new construction by type of building

── New Industrial buildings

New Commercial buildings



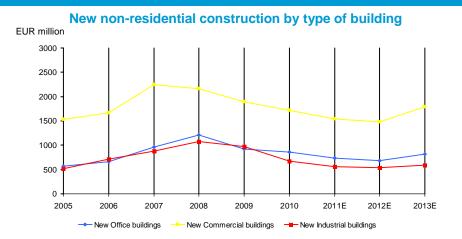
#### **Construction production index**

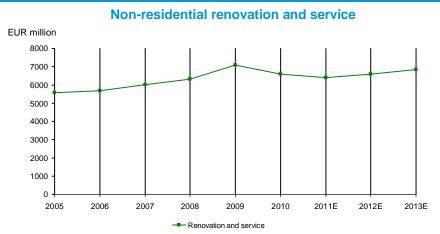


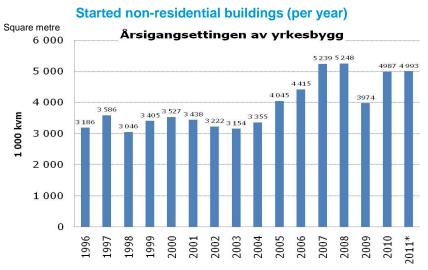
Together we can do it.

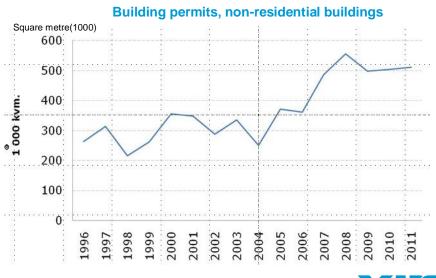
New Office buildings

# Norway Investments are levelling off, service increasing

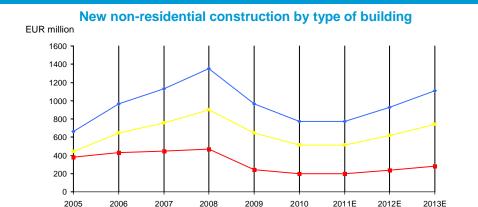


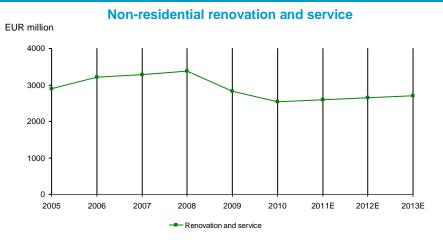






# Denmark Non-residential market remains weak





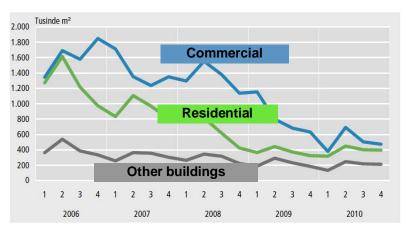
#### 1000 Square metre

New Office buildings

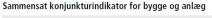
#### **Started new buildings**

New Commercial buildings

── New Industrial buildings



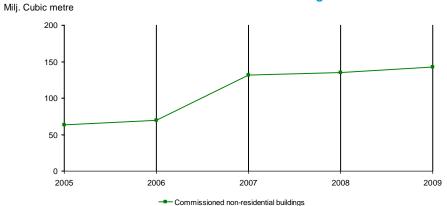
#### **Construction confidence indicator**



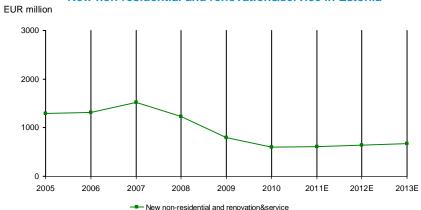


# Baltic Countries Non-residential construction at low level

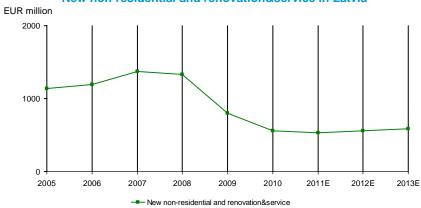
#### Commissioned non-residential buildings in Russia



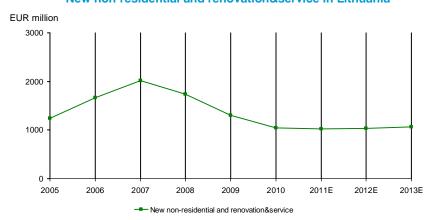
#### New non-residential and renovation&service in Estonia



#### New non-residential and renovation&service in Latvia



#### New non-residential and renovation&service in Lithuania

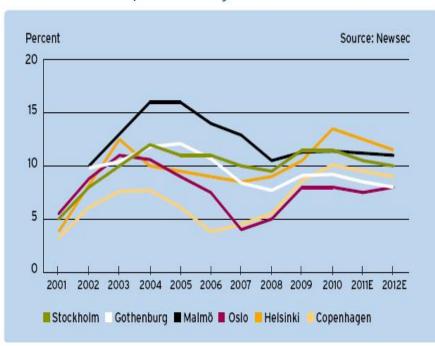




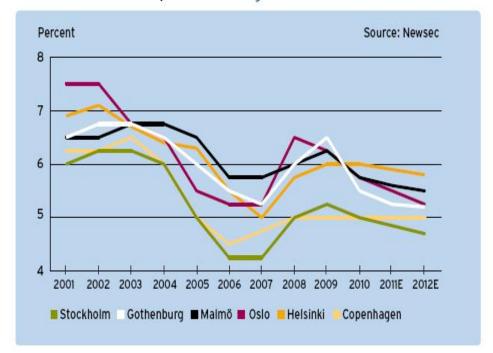
# Conclusion: Building Services Northern Europe Key indicators

#### **Nordic Countries**

#### Office Vacancies | Nordic Region



#### Office Yields CBD | Nordic Region



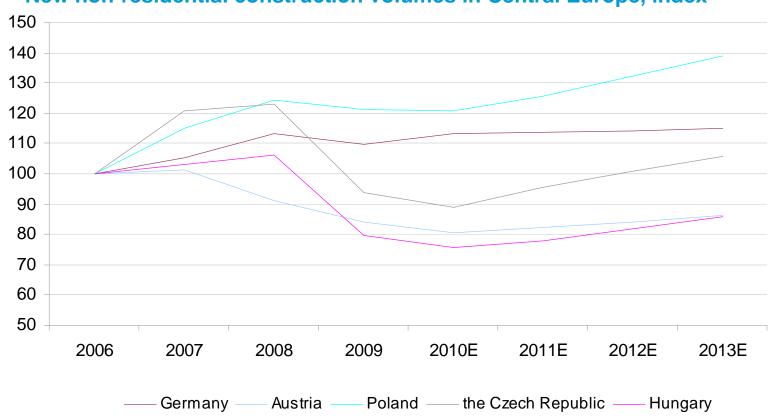
# Building Services Central Europe indicators





# New non-residential investments forecasted to stay at good level in Germany and Poland in 2011-2013

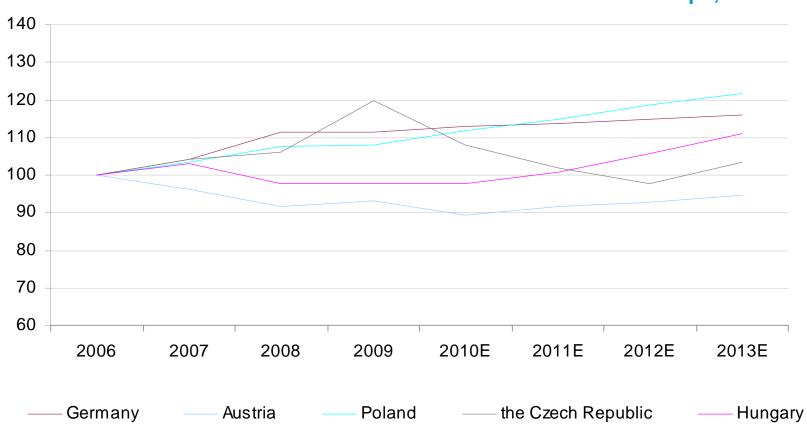
#### New non-residential construction volumes in Central Europe, index





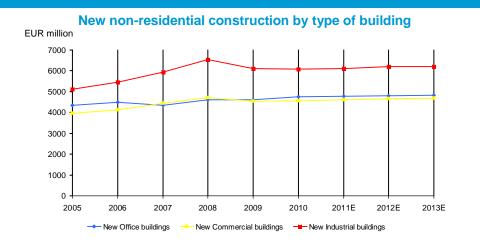
# Good demand in service and maintenance during 2011-2013

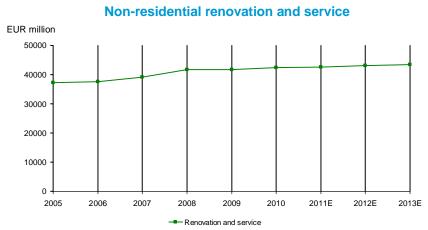
#### Non-residential service and renovation volumes in Central Europe, index



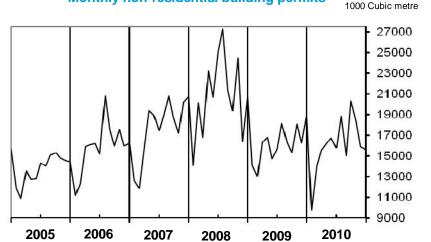


# Germany Big market with stable demand

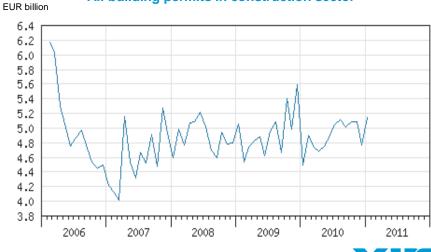








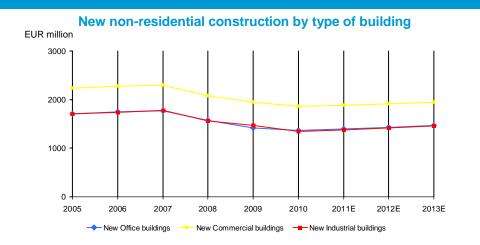
#### All building permits in construction sector

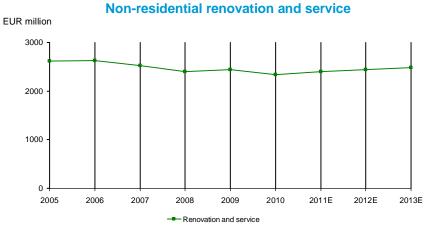




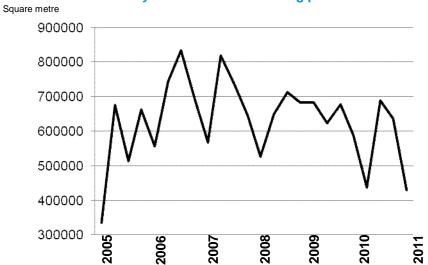
#### Austria

## Market is estimated to pick up slightly





#### **Quarterly non-residential building permits**



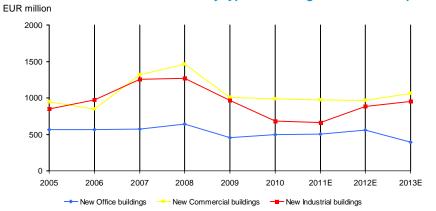
#### **Construction confidence indicator**



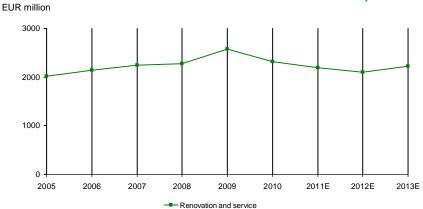
Sources: Non-residential construction: Euroconstruct December 2010, Permits: Statisk Austria January 2011, Construction confidence: Eurostat January 2011

# the Czech Republic and Slovakia Signs of better market ahead

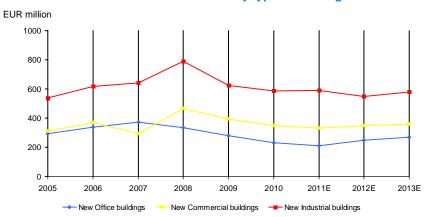
#### New non-residential construction by type of building in the Czech Republic



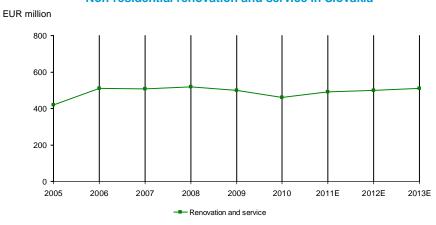
#### Non-residential renovation and service in the Czech Republic



#### New non-residential construction by type of building in Slovakia

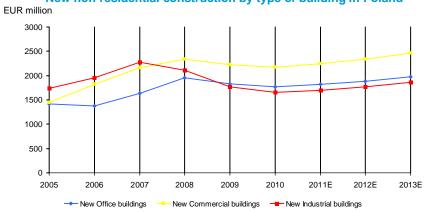


#### Non-residential renovation and service in Slovakia

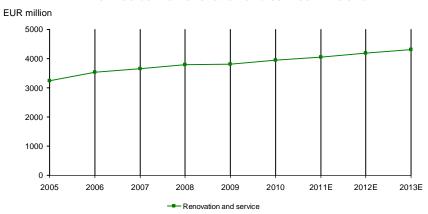


# Poland and Hungary Stable demand in renovation and service sector

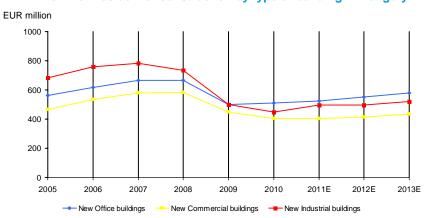
#### New non-residential construction by type of building in Poland



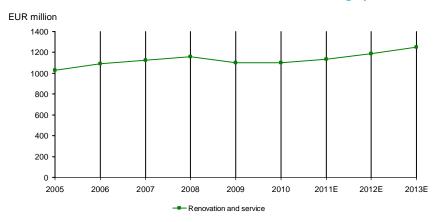
#### Non-residential renovation and service in Poland



#### New non-residential construction by type of building in Hungary



#### Non-residential renovation and service in Hungary



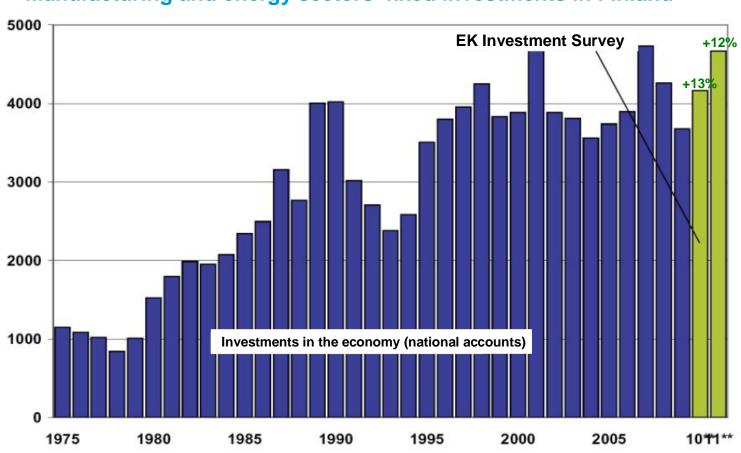
## Industrial indicators





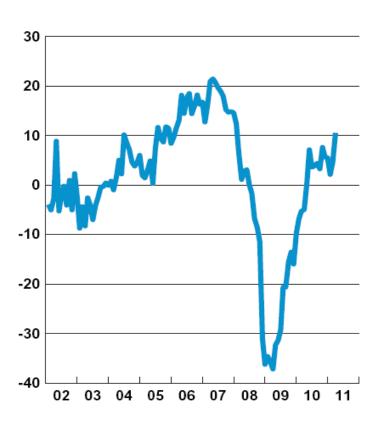
# Industrial investments are estimated to increase in Finland

#### Manufacturing and energy sectors' fixed investments in Finland

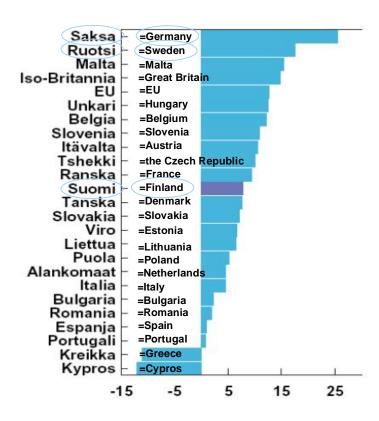


## Industrial confidence has improved

#### Industrial confidence in Finland



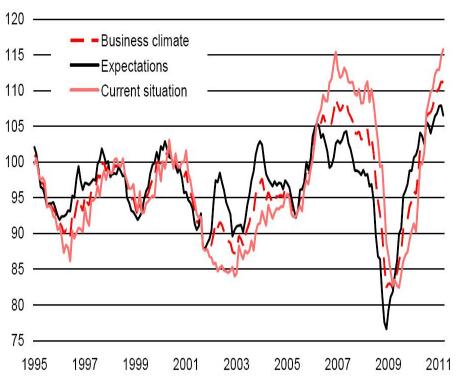
#### **Industrial confidence in Europe**



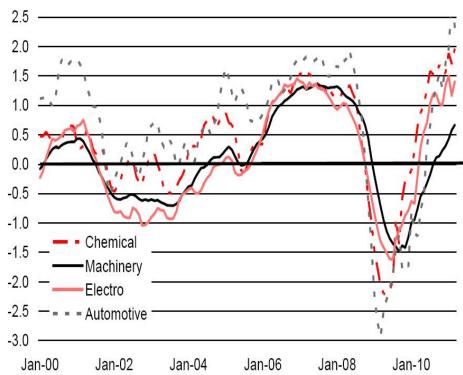


## Industrial activity in Germany

#### Ifo index still very strong in Germany



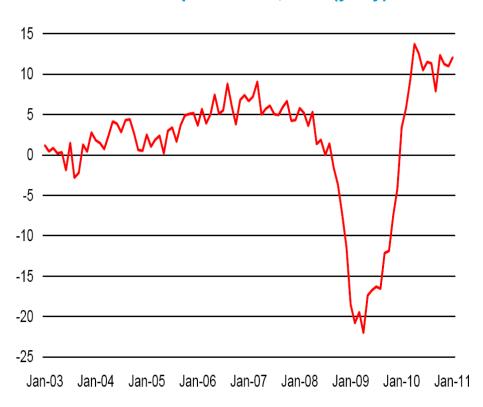
#### Order backlog development in German industries





## Industrial production and export in Germany

#### **Industrial production, in % (y-o-y)**

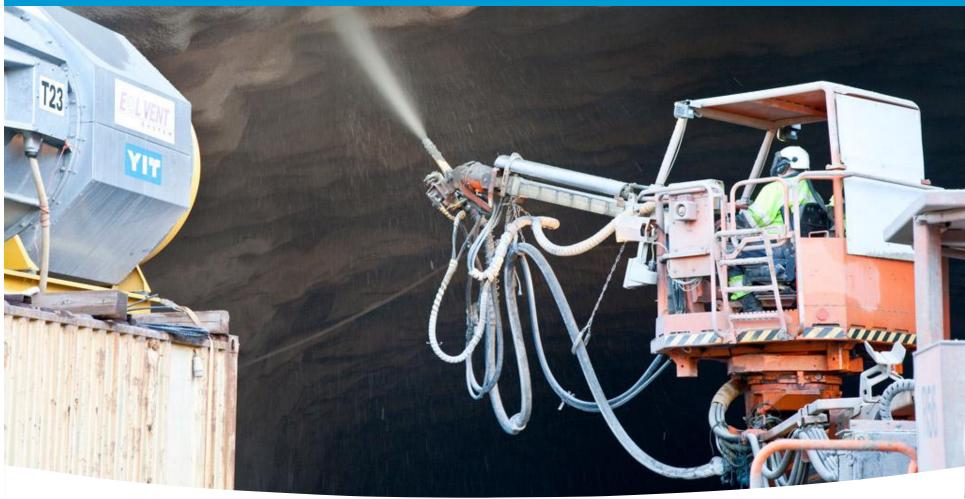


#### **German export remains strong**



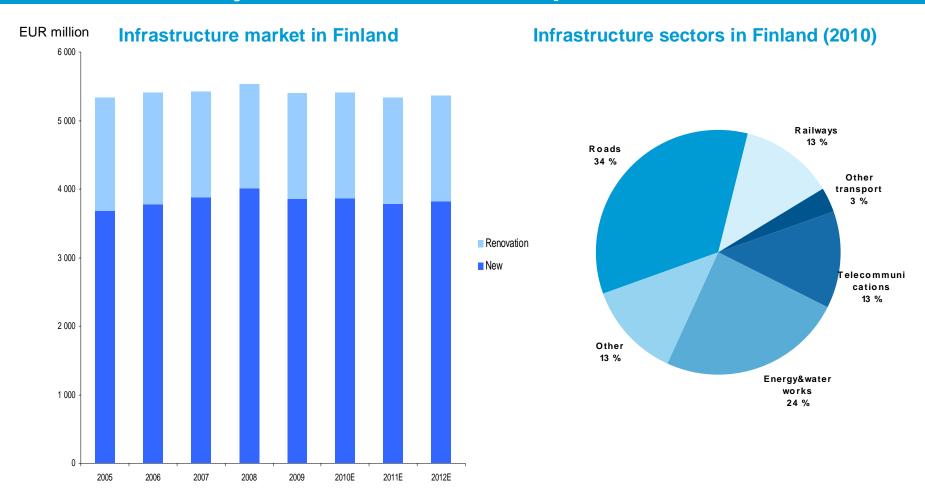


# Infrastructure construction and construction costs





# Infrastructure construction Relatively stable development in Finland





# Opportunities in the Finnish Infrastructure market

#### **Potential infrastructure projects in Finland:**

- Railway track Seinäjoki-Oulu
   Construction 2012-2017, completion of improvements
   Project will be conducted in the state budget financing
   Total value 254 MEUR
- E18 highway Koskenkylä-Kotka
   Construction 2011-2014, followed by maintenance agreement for 15 years
   Total value up to 650 MEUR, including maintenance
   (Consortium with Destia)
- Hamina's relief road (new highway)
   Construction 2011-2015
   Total value 180 MEUR
- Road maintenance contracts
   Competitive tendering for 13 road maintenance contracts across Finland in 2011
   Total value 132 MEUR

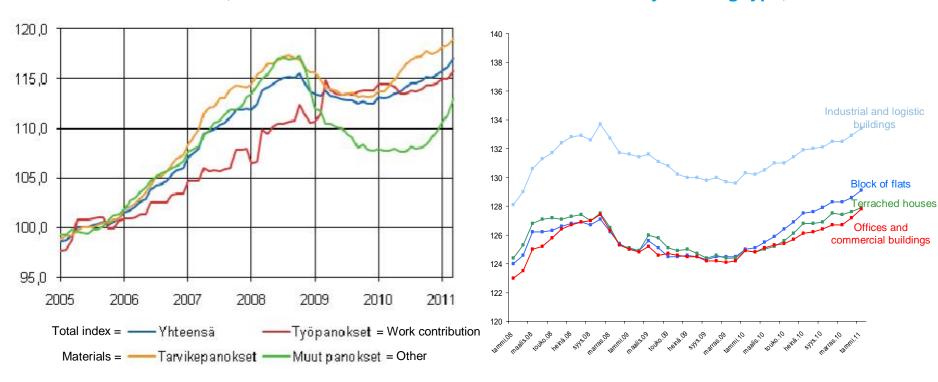




## Construction costs in Finland

#### Construction costs, index 2005-2010

#### Construction costs by building type, index 2008-2011

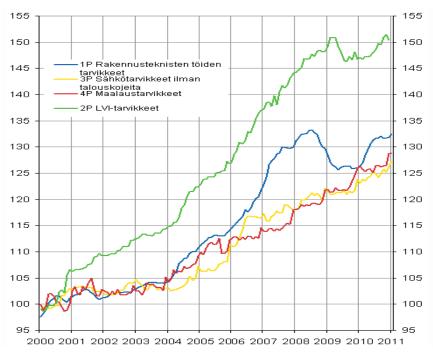


- Building costs were 3,2% higher in March 2011 than in March 2010
- Labour costs rose by 1,1% and prices of materials by 3,7% in the year
- Other inputs increased by 6,9%



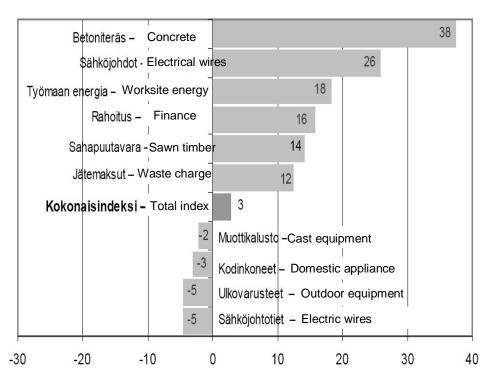
## Construction materials in Finland

#### **Construction materials 2000-2011**



- Structural building equipment
- Heating, plumbing and ventilation equipment
- Electrical equipment without domestic appliances
- Painting equipment

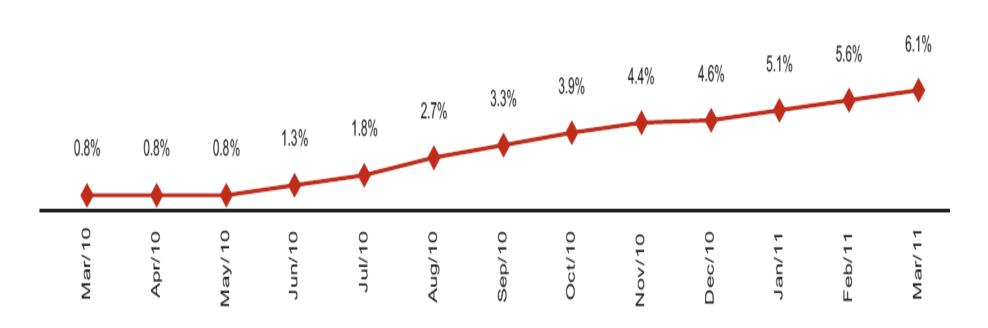
#### Construction materials 2005-2/2011 Change %





## Construction costs in Russia

Inflation in building materials in Russia (y-o-y), March 2010-March 2011





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